Connecting your business to global opportunities







#### DISCLAIMER

The information in this seminar is intended to provide general information only and does not contain or convey any legal or other advice.

All efforts have been taken to ensure the information provided in this webinar is accurate as of publication date.

The organiser and speakers reserve all rights in the material provided.

Photography, audio and video recording may occur during this event for education, training, marketing, promotion purposes.













# GlobalConnect@SBF

partnering you in your business expansion abroad

1 March 2022



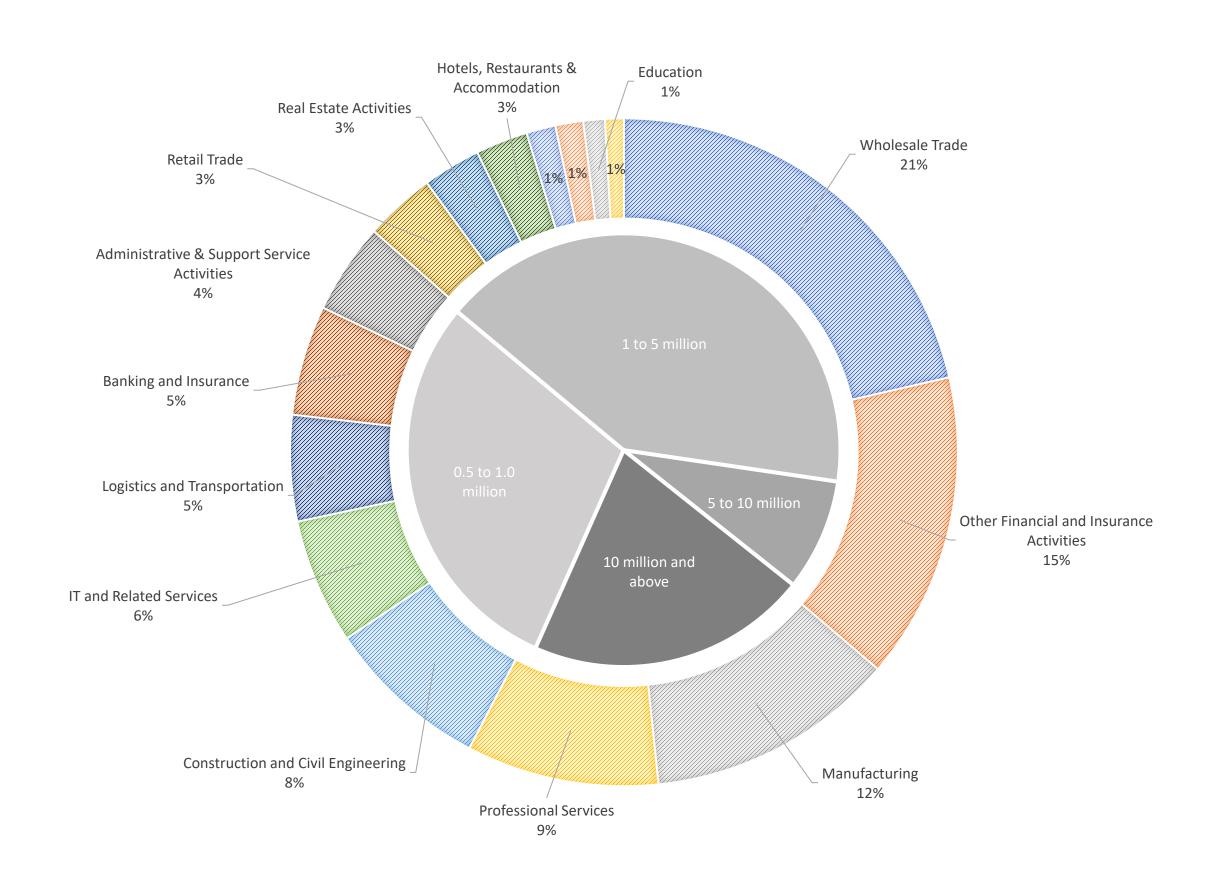
### **About Singapore Business Federation**

Formed on 1 Apr 2002

Apex business chamber championing the interests of the Singapore business community in the areas of trade, investment, and industrial relations

Represents 27,200 companies, local and foreign chambers, and key national industry associations from business sectors

All Singapore-registered companies with share capital of \$0.5m and above are members of SBF.





### **ONE SBF**



#### BRIDGE • FACILITATOR • ENABLER

Strategic Pillars

INTERNATIONALISATION

DIGITALISATION & TRANSFORMATION

JOBS & SKILLS

**Horizontal Foundations** 

ADVOCACY & POLICY

MEMBERS SERVICES & TAC ENGAGEMENT

PEOPLE, PROCESSES, PARTNERSHIPS

CONFIDENTIAL

# GlobalConnect@SBF

An initiative by SBF in partnership with Enterprise Singapore launched in November 2019 to help Singapore businesses expand and deepen their presence in overseas markets.



### GlobalConnect@SBF services

### Learn

about markets, FTAs, and new customers

### Land

in markets abroad scale up *digitally* and *physically* 

### Localise

operations sustainably for the long term

#### **Local Activities**

- Webinars and Seminars
- Insights of SBF market specialists
- Free Trade Agreements advisories

#### **Overseas visits**

**Experiential learning** of target markets

#### **Trade shows**

Showcase products and services abroad

#### **Conferences, Forums**

Network and grow contacts abroad

#### **SBF** overseas offices

Indonesia | Vietnam | Thailand

- Instant and ready local operating base
- On-the-ground facilitation in pursuing leads and closing deals
- Complimentary value-added services for hot desks and use of business lounges
- Preferential rates for use of meeting rooms, concierge, secretarial, printing, mailing and mail collection services

#### **In-market assistance**

By SBF network of trusted service partners

- Accounting
- Tax
- Legal
- HR
- Marketing
- Government affairs

#### **Grow via local networks**

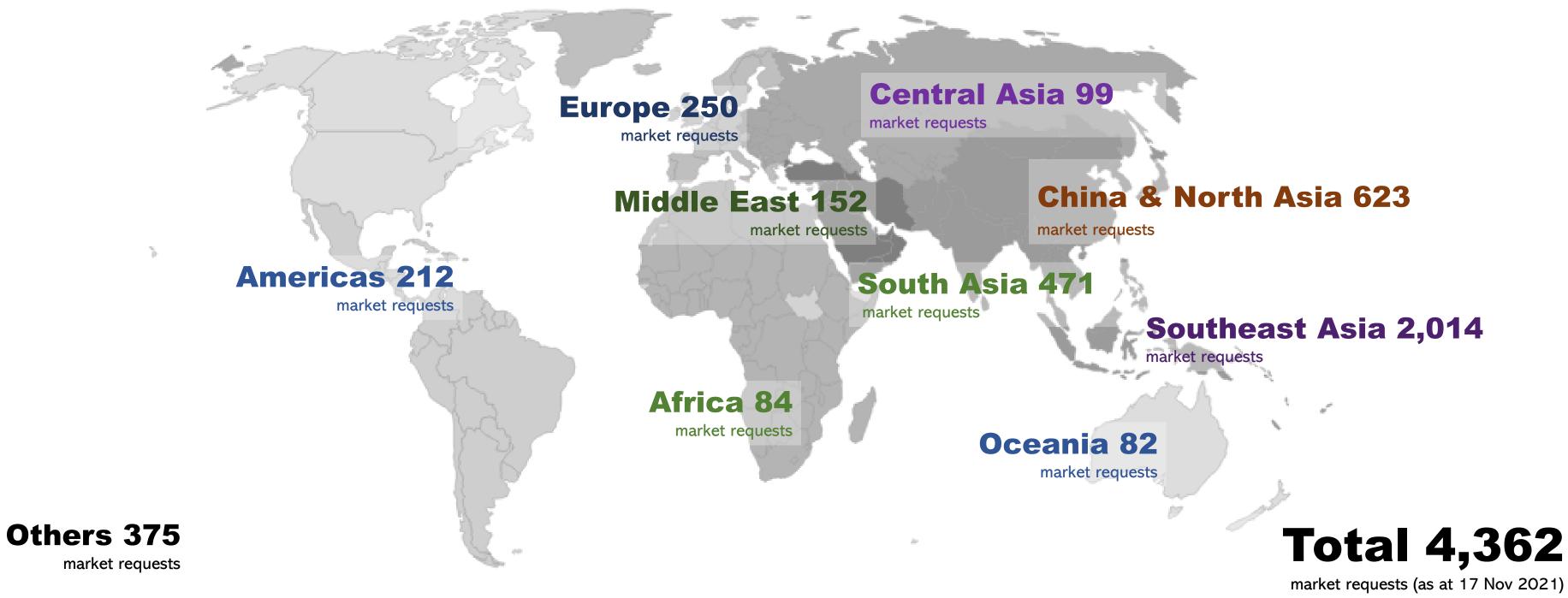
Tap on SBF relationships with:

- Singapore communities abroad
- Foreign governments
- Key foreign businesses and chambers

CONFIDENTIAL



Since **GlobalConnect@SBF** was launched in November 2019, over 9,487 connections have been made with companies for outreach, market advisory and project facilitation services with market requests spanning across the world's diverse regions.

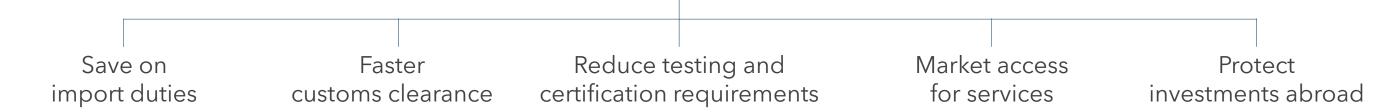




### Learn with GlobalConnect@SBF FTA services

SBF is Singapore's sole educator on FTAs. Since April 2020, we assisted over 215 businesses to gain competitive edge with FTAs at over 85% Customer Satisfaction Score.

### **Free Trade Agreements**





#### 1. FTA Workshops

Structured training on the basics of FTAs and how to benefit from Singapore's network of >20 FTAs.

#### 2. Seminars

Explain the exact benefits of each FTA for each market - ASEAN, China, EU etc.

### **3.** Individualised FTA advisory

fta@sbf.org.sg at ready to answer queries from businesses





### www.FYIstival.com

#### Digital Space - Virtual Interactions - Real Business

### In 2021: Interactions

34 webinars,

>2,500 minutes runtime

>2,700 webinar participants

#### FYIstival the website

>3,900 unique visitors from

45 countries, with

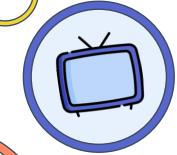
>17,000 page views



Webinars, FYI briefs, publications by knowledge partners, User-generated content #FYInfography: letting businesses learn about opportunities



Virtual lounges, business matching sessions, clinics, roundtables: for executives to interact and land deals



For Your Inspiration

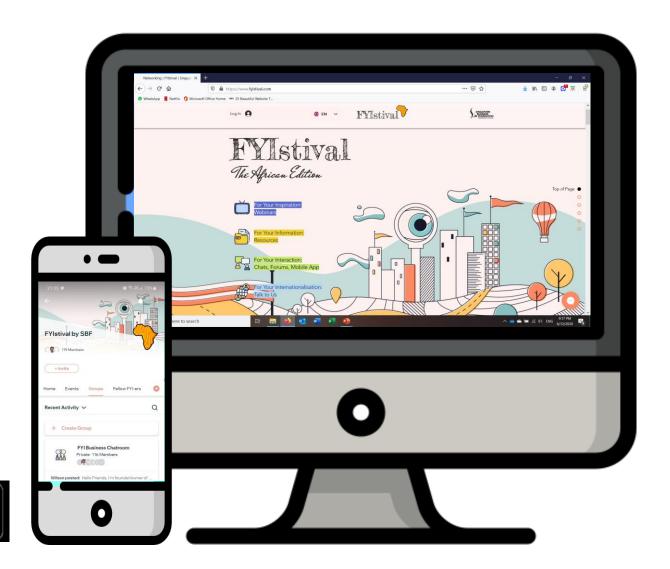
Panel discussions with successful cases: inspiring companies to localise













### GlobalConnect@SBF now serving you abroad

#### SINGAPORE ENTERPRISE CENTRE@JAKARTA



Level 33, International Financial Centre Tower 2 Jl. Jend. Sudirman Kav. 22-23 Jakarta 12920, Indonesia



Hisyaamuddin Abu Bakar Country Head, Indonesia syam@sbf.org.sg



Astrid Haznam
Market Advisor, Indonesia
astrid.haznam@sbf.org.sg

#### SINGAPORE ENTERPRISE CENTRE@HO CHI MINH CITY



Level 21 Saigon Centre Tower 2 67 Le Loi, Ben Nghe Ward, District 1 Ho Chi Minh City, 700000, Vietnam



Amy Wee Country Head, Vietnam amy.wee@sbf.org.sg



Nguyen Minh Thu Market Advisor, Vietnam autumn.thu@sbf.org.sg

#### SBF Members and GlobalConnect@SBF customers







Enjoy KLOUD serviced co-working offices from 1 January 2021 in **Ho Chi Minh City**, **Jakarta**, **Yangon** and **Singapore**:

- Instant and ready local operating base with KLOUD serviced co-working offices in the above cities
- Complimentary value-added services for hot desks and use of business lounges
- Preferential rates for use of meeting rooms, concierge, secretarial, printing, mailing and mail collection services

# And land your businesses with our market and business assistance on the ground:

- Business Trip Planner services for short-term business trips
- Deal Advisory & Facilitation Services for market set up, business matching, deal origination and facilitation.



### GlobalConnect@SBF now serving you abroad

#### SINGAPORE ENTERPRISE CENTRE@BANGKOK



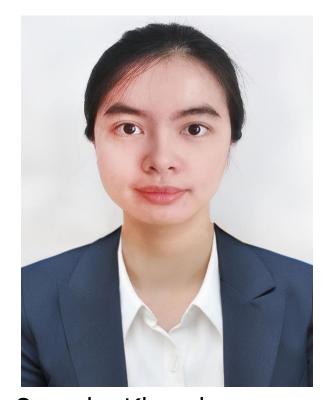


# Land your businesses with our market and business assistance on the ground from January 2022:

- Business Trip Planner services for short-term business trips
- Deal Advisory & Facilitation Services for market set up, business matching, deal origination and facilitation.



Tan Teck Lee Country Head (Thailand, Malaysia & Philippines) Tecklee.tan@sbf.org.sg



Sarocha Khumhom Market Advisor, Thailand Sarocha.khumhom@sbf.org.sg



### A few GlobalConnect@SBF stories





Company: Kew Organics
Industry: Organic Skincare
Expansion market: Vietnam

#### Challenges

- Unfamiliarity with target market culture
- Low brand awareness among local consumers
- Intense competition in Vietnam, hindering market penetration



I have been quite blessed to have related to Amy and SBF to journey along with our company entering the Vietnam market. Even though the language was a barrier, Amy quickly got me a local distributor well-versed in English. The distributor understood the lingo I was speaking and helped expedite a lot of things for us.

Lily Kew, Founder and CEO, **Kew Organics** 





Company: One Vibes Nation Vending & Franchise Management Pte Ltd Industry: Vending Machines Expansion market: Turkey, Saudi Arabia, Dubai (UAE)

#### Challenges

- Information gap in developing a market expansion strategy
- Lack of strong business connections in the target market
- Struggles in setting up overseas operations and business solutions



SBF really understood my language. Mark understood where I was coming from and why I was doing this. On that note, it really helped us a lot, and he got me connected to the right people.

Amanda A Atan, Founder
One Vibes Nation Vending & Franchise
Management Pte Ltd



Ready-To-Eat Halal Poppadom Chips!



"Essentially, they (SBF) helped us to conceptualise an opportunity which we ourselves didn't think would have existed."

> Sreenivas Saba Co-Founder & Director, Bhavani Stores



# Find out more about GlobalConnect@SBF today!



globalconnect@sbf.org.sq



6701 1133



(#) https://globalconnect.sbf.org.sg

#### Or you can drop us a text!

Scan this QR code:



- 2. Open your WhatsApp.
- 3. Send us your message beginning with the below text:

GC@SBF\_COMPANY\_EMAIL\_your message

You will hear from us soon!







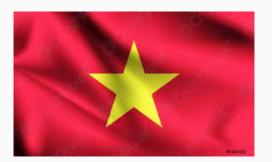






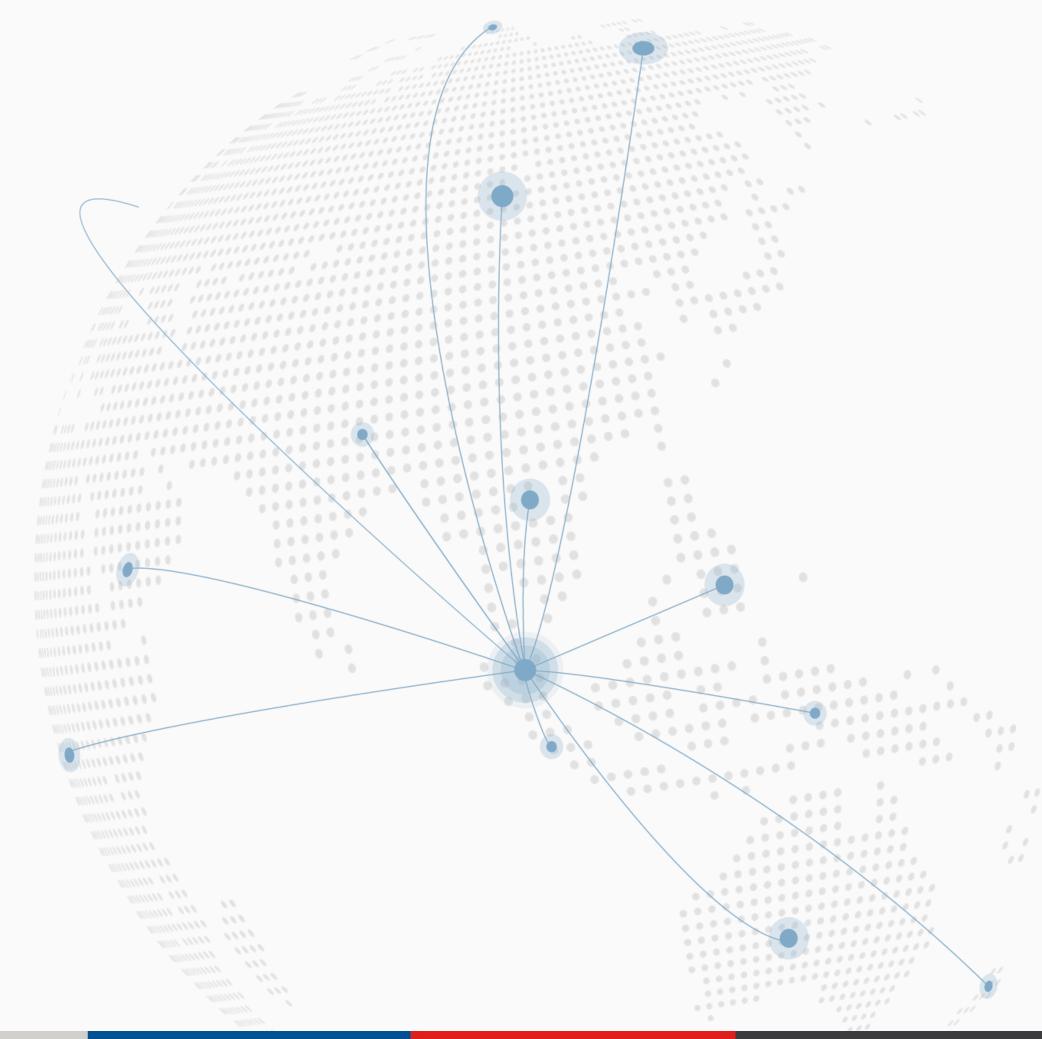






# Vietnam Business Opportunities

Amy Wee Country Head, Vietnam Global Business Division



# The Map of Vietnam

#### Capital: Hanoi

 Surrounding key Provinces: Hung Yen, Bac Ninh, Bac Giang, Hai Phong, Ha Long, Lac Son

#### Commercial city HCMC (Saigon)

 Surrounding key Provinces: Binh Duong. Long An, Dong Nai, Tay Ninh, Ba Ria-Vung Tau

#### Tourism: Danang/Hoi An/Hue

 Vietnam is composed of 63 provinces and five centrally-governed cities, which stand on the same administrative level as provinces (namely Hanoi, Ho Chi Minh City, Can Tho, Da Nang and Hai Phong)



# Singapore Retains Top Rank As Vietnam's Largest Foreign Investor In 2021

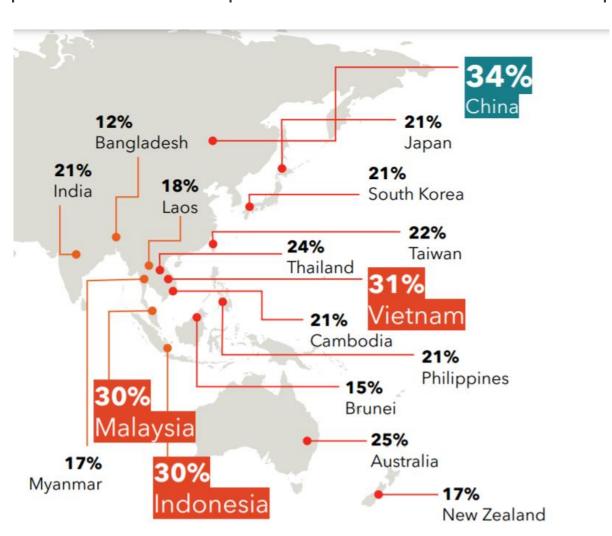
# Top Investors 2021 (USD\$19.74bln, MPI Vietnam)

- 1. Singapore (USD\$7bln / 32.5%)
- 2. Japan (USD\$3.2bln)
- 3. China
- 4. Hong Kong
- 5. Taiwan

### Singapore Investments till date:

2700 projects / USD62.6bln (ESG data)

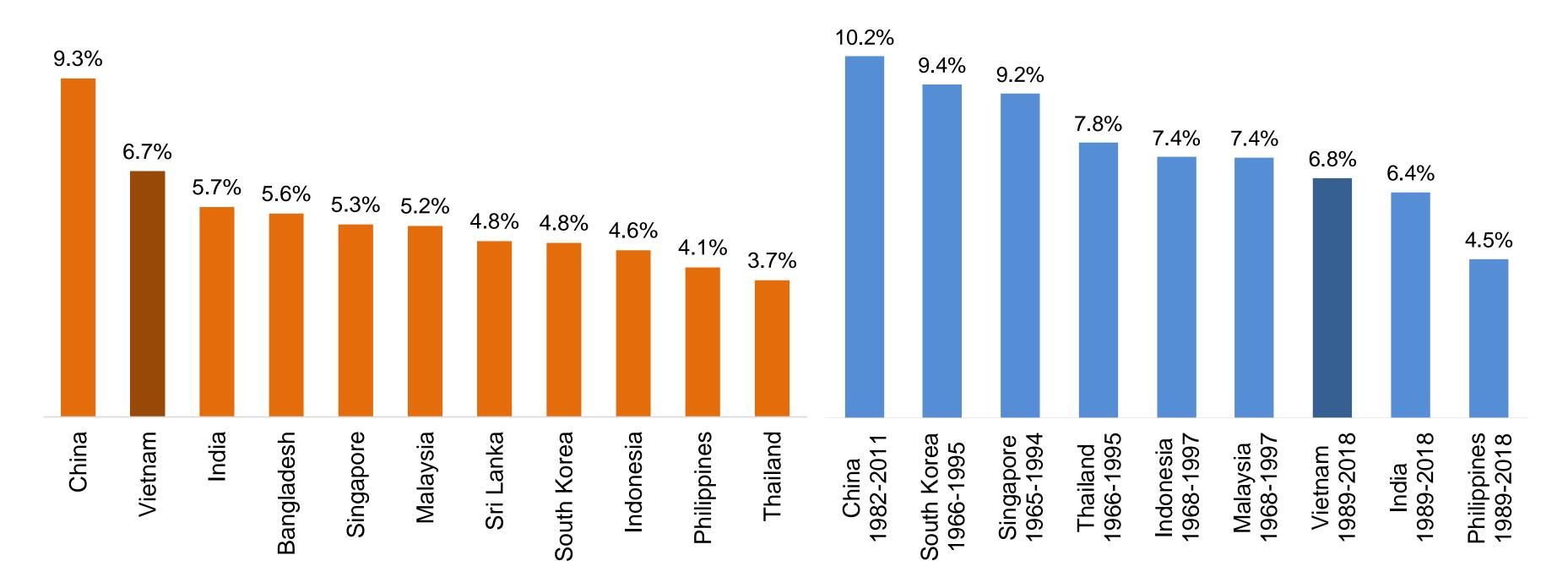
- National Business Survey 2021by Singapore Business Federation
- Vietnam is the top country for Singapore companies to explore for overseas expansion



### Economic Growth in the Last 30 Years

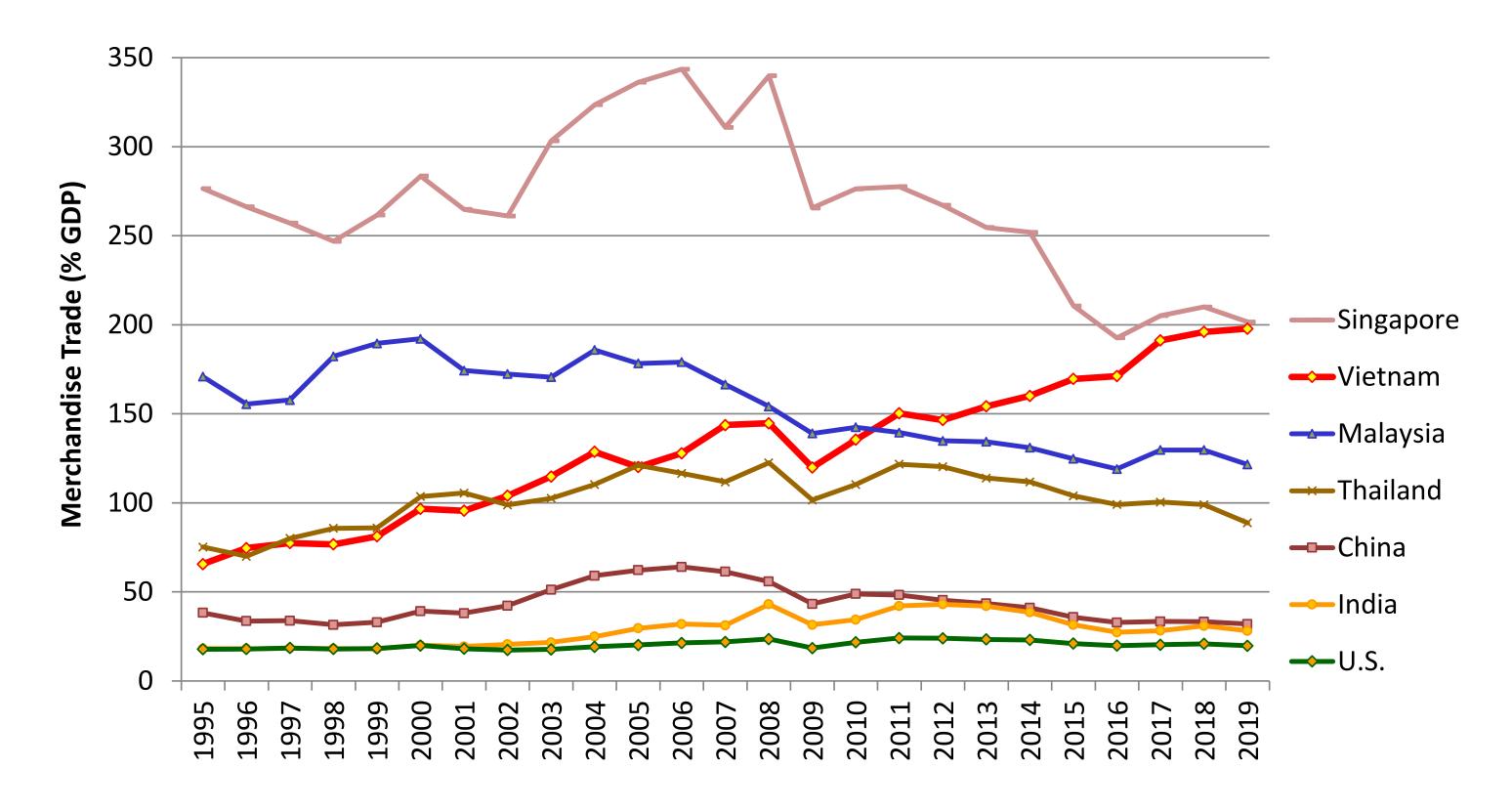
A Glass Half Full: Viet Nam was the second fastest growing economy in the last 30 years (1991-2020)

A Glass Half Empty: Viet Nam was significantly behind East Asian economies that achieved rapid growth in a 30 year period.



Source: World Bank, World Development Indicators

### Vietnam has become one of the World's most Open Economies



Source: World Bank's World Development Indicators

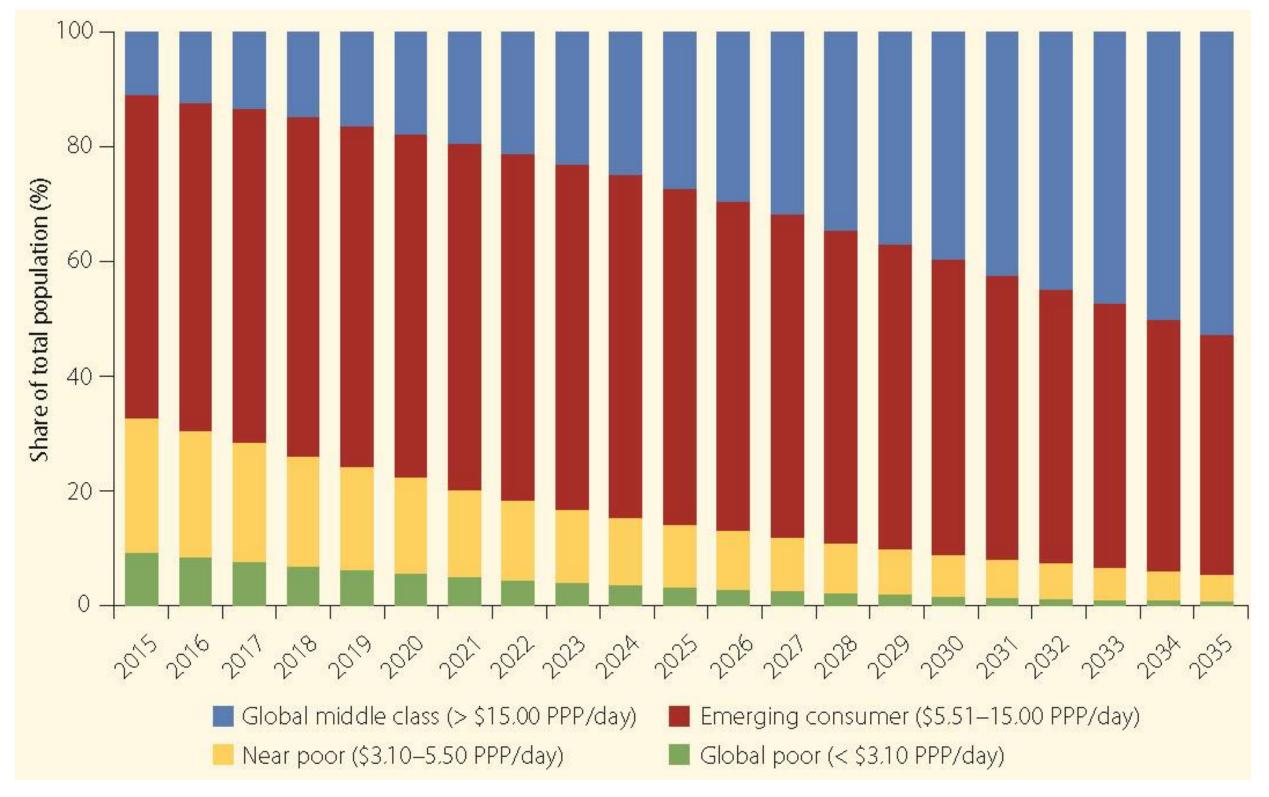
# Shifts in Economic Development Strategy

- Moving away from economic dualism
  - Reduce support to SOEs
  - Improve business environment
  - Reduce institutional fragmentation in policy implementation
- > Infrastructure development
  - Transport infrastructure to support new manufacturing locations with labor and land cost advantages (second-tiered provinces in greater HCMC area, Red River Delta in the North, and Central Coast)
  - Complete the North-South expressway network by 2025
  - Wind, solar, and LNG power project in the central and southern coasts
  - Infrastructure to support urbanization and services in Hanoi and HCMC
  - Agriculture and transport infrastructure in the Mekong Delta.

### Trend in Structural Transformation

- Rising middle class
- Consumption to be a key driver of growth (more important than two traditional drivers, i.e. exports and investment)
- Policy supporting the middle class:
  - Sustainable urbanization
  - Openness to information
- Challenges
  - Public policies fiercely challenged by the general public
  - Strong state control over the society to continue

• By 2035, more than half the Vietnamese population will enter the global middle class



Source: World Bank & Government of Vietnam, Vietnam 2035

# Key Industries

- Consumer and Lifestyle
  - Particularly HCM (consumer powerhouse)
    - Grab / Shopee / Shopback
- Infrastructure and Smart Cities
  - Singapore is the smartest city in the world
    - Urban developments
    - Master planning for cities
    - Renewable Energy projects
      - Zero new emission by 2050

- Manufacturing
  - Competitive land and labor costs
  - Strategically located
  - Long coastal line with logistic advantage
- Innovation and Start-ups
  - Apart from Singapore and Indonesia, Vietnam made tremendous progress in terms of investments injected into fintech, e-commerce, enterprise solutions

# What Attracts Singapore Investors to Vietnam

- Growing Middle Class
  - Expected growth rate of 9.2% (McKinsey and Company). Fastest growth in SEA economies
  - >50% x population by 2035
  - High disposable income signals Vietnam as an attractive Consumer Market
- Skilled and Cost-Competitive Talent
  - Last 15 years, Vietnam invested heavily in: Education, Science, IT, Technology and Education

- Strong bilateral Relations
  - The recent Vietnam President's Visit
  - The 50 years of bilateral relations in 2023
  - Key industries for cooperation :
    - Digital economy
    - Cybersecurity
    - Sustainable developments
    - Smart cities
- 14 FTAs with 50 economies
  - Low tariff for manufacturers
  - Top export markets : EU, US, Japan, Australia

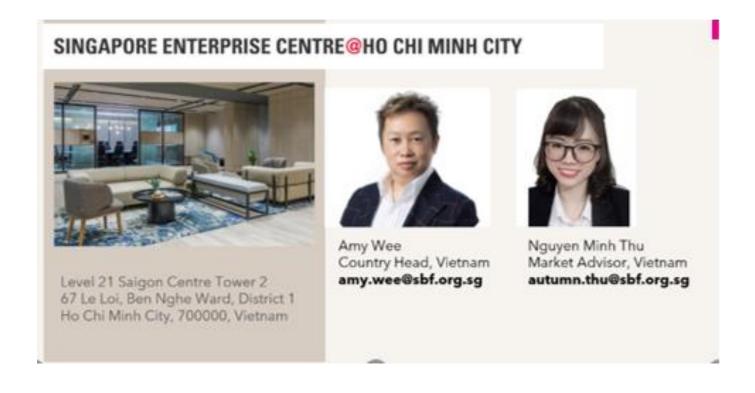
Companies can approach the International Policy and Engagement Division of SBF for free consultation

# Soft Skills for Foreigners in Vietnam

- Communications
  - Language is merely one part of Communications. What else?
- Respects
  - Trust is merely one part of Respects. What else?
- Understanding and Acceptance
  - Are we Asking the Vietnamese to understand and accept our culture? Is that what we want to inculcate so that they can be aligned with us?
- Visiting Vietnam many times as a Tourist / Business development trips
  - Makes us lesser a foreigner?
- What are the 1,2,3 steps we might want to do when we plan to globalize?

### Plans Ahead / 2022

Singapore Enterprise Centre
 @ HCMC



- Champion the interest of Singapore businesses to develop into Vietnam
- Bridge Singapore businesses to the Vietnamese partners
- Advisory sessions to Singapore companies, particularly those who are new to the market
- Connecting Singapore companies to trusted vendors

### Plans Ahead / 2022

Singapore Enterprise Centre
 @ HCMC



- In-Market Trips (OMWs)
- Seminars and Webinars / hybrid
- Government conferences
- On the ground Advisory for all Singapore companies
- Advocating initiatives that might be of interest to more Singapore companies (example the Food Initiative)



Connecting your business to global opportunities

AN INITIATIVE OF

CO-ORGANISED BY













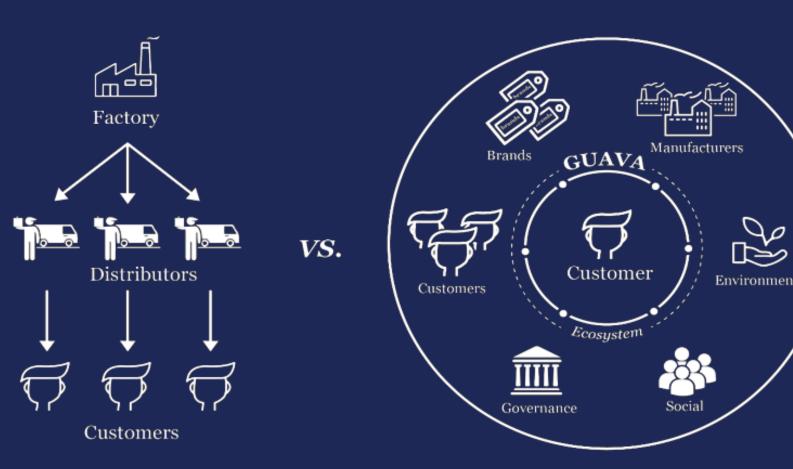


# GUAVA

# IMPROVE PROFITS WITH SUSTAINABLE SOLUTIONS

Conventional Business Model

Our Ecosystem-Driven Model





GUAVA experience in Vietnam and how GlobalConnect@SBF has been instrumental in our expansion journey



### Our Internationalisation Experience

How GlobalConnect@SBF has been instrumental in our expansion into Vietnam

GlobalConnect@SBF has been instrumental in our overseas expansion journey. With the help of their in-market advisors and experienced market facilitation representatives, we gained a deeper understanding of Vietnam's local regulations and market requirements. GlobalConnect@SBF also introduced us to law firms, banks, and the Vietnam embassy in Singapore, which enabled us to successfully navigate the regulatory requirements and local business practices in Vietnam.



Monday, March 01, 2021

#### Grasp of cultural nuances essential in business ventures overseas

business venture overseas de- not always the case," she said. pends on quickly coming to grips with the new market's cultural nu-

relationships with your partners loyalty and trust of your local staff are critical when setting up busideveloped than Singapore.

that the Singapore Business Federation's (SBF) market specialists, such as Ms Amy Wee, provide assistance to Singapore's small and medium-sized enterprises (SMEs) when they land in Vietnam.

This hand-holding comes on top of the support that GlobalConnect-@SBF provides companies looking to expand overseas.

Ms Wee, country head of Global-Connect@SBF in Vietnam, has spent 12 years in Ho Chi Minh City.

She said that while business should also understand the differeach other. ences in work ethic and the com-

Regardless of how good your think that what was successful product or how solid your business here in Singapore should work in plan is, success when pursuing a other markets as well. But that is

For example, in Vietnam no one says "no" to anything. They will rather tell you that they

Understanding how to approach will try, which does not mean local officials, developing lasting "yes", said Ms Wee, who worked for various Vietnamese compaand vendors, and winning the nies, including agriculture firm Hapro, before joining the SBF.

"To a Singaporean, if someone ness in a market that is much less says 'I will try', it means the other person has agreed to what you It is precisely in these matters asked for. But most of the time in Vietnam, that may not be the case."

This kind of miscommunication turns finding the right local business partners or hiring trustworthy staff into daunting tasks.

Most Singaporeans also believe that business is business, but in Vietnam, focusing solely on business talk with prospective partners or clients will not lead to a lasting relationship, said Ms Wee.

So she helps Singapore companies in bridging such communica plans and products can be tuned to tion gaps and ensures that both local requirements, businesses sides are comfortable talking to

While GlobalConnect@SBF ofeven before they set up their first for their overseas ventures, not all



**Guava Amenities** co-founder and director Gabriel Tan with some of the products that the firm offers. Help from the Singapore Business Federation has been key to the firm acquiring a significant presence in Vietnam. PHOTO: LIANHE ZAOBAO

THE STRAITS TIMES

For example, Guava Amenities co-founder and director Gabriel Tan approached Ms Wee directly and asked for her help in getting a plexity of unfamiliar social norms fers SMEs a structured pathway large delivery to a customer in Ho some of the documents needed Chi Minh City to clear Vietnamese and that Mr Tan was also required

namese, Ms Wee realised that Guava Amenities was missing

Going through the clearance the Vietnamese Embassy in Singadocumentation which was in Viet- pore herself. She spoke to the Cus- grance production in Vietnam. toms aides there and asked the ambassador to help out.

within two days and Mr Tan finally

again to centralise his firm's fra-The firm, which supplies guest

amenities to leading hospitality The documents were notarised chains in South-east Asia and be vond, has now acquired a signifi-



印度薄脆饼不是糖南民众 熟悉的食品、Bhavani Stores配合 越南佳节购物潮。以阳量版礼 篮的形式出售公司的Uncle Saba's Poppadome, 结果大受欢迎。成功 开启越南市场。

冠病疫情虽然重击旅游业。 但是为酒店。游轮和航空公司提 供环保型梳洗用品的高华公司 (Guava Amenities ) 却能在2020

#### 踏出国门让业务"企"飞

多本地企业的愿望。新加坡工能 联合总会历年来的商业调查量 示。我国中小企业日新国际化。 形式的海外亚多。在这些已走出 海外销售项目。成绩令人鼓舞

虽然疫情打乱了本地公司的 扩张计划,但危机中依然隐藏面 机。许多中小企业调整了商业策 年成功进军越南,取得五位数的 略和营业模式。通过数码化维持

亚务。适应市场和消费者的转 型。上述两家公司的例子也是 示。只要和极筹划,同样愿在疫 特朗间拓展海外市场

#### 帮助企业迈向国际

走出用门进军海外。领要对 新的市场有深入了制、也需要有 人牵线拼播 新加坡工商联合总 会与新加坡企业发展局会作推出 的"迈向国际绝邻"计划、便是 其中一道桥梁。这项服务自2019 年成立以来,已经有超过2500家 本地企业受惠。其中多家中小企 笔交易以后、我们也会继续和企 定哪一个市场、都能运用新加坡

业通过这个计划进入海外市场。 足透离布全球多个国家

中小企业通过新加坡工商联 合业会举办的培训和分享会, 可以深入了解海外市场存在的 高机、既划市场策略。在疫情 問詞。我们也推出数码平台 "FYIstical", 为中小企业提供 线上咨询和业务配对服务

除了直接协助企业开拓海外 市场。我们还促成中小企业拨此 务。取得市场优势

业并均合作。深化企业在当地市 场的长期影响力

我们也在推加达和副志明市 设立了两个新加坡企业中心。睚 请於最丰富的当地市场到河充当 本地企业的引路人。提供宝贵的 实战经验和资源。

#### 把握危机中的时机

新知坡工商联合总会和我们 的合作伙伴。包括新加坡企业发 展局。各大国内外的商会、以及 本地大型企业等携手, 为本地企

无论中小企业在哪一个起跑 另外。在协助企业达成第一 点。属于哪一个专业领域、或领



23

季专版每逢屋期四刊登 欢迎商团提供资讯。请 传真到63198125或电邮 Black Waphromag

工商联合总会和其他本地资源展 开国际化的事伐。

所谓千里之行, 始于是下。 唯有保持开放的心态、勇于承担 风险,积极走出第一步,才能在 位机中找到出路。在国际市场寻

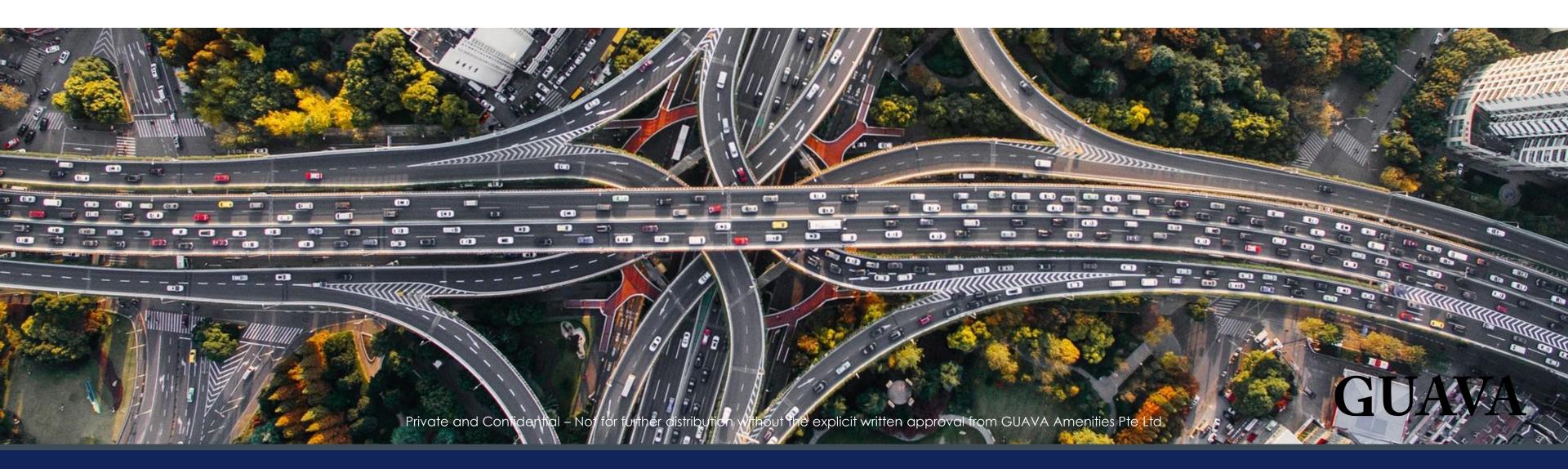
> 作者是新加坡工商联合总会 执行总裁



### Key Takeaways

From the State Visit of His Excellency, President Nguyen Xuan Phuc

- Strategic Partnership
- Supply Chain Connectivity
- Building Green economy





Gabriel Tan Director, GUAVA

### Linked in













# **Vietnam Country Profile**

Citi Commercial Bank (CCB) Vietnam 2022



### Citi Vietnam – Key Milestones and Business Portfolio

1972-1975

1993

1994

1997

2010

2014

2016

2021

First National City
 Bank Vietnam
 branch established

Return to Vietnam  1st Institutional Clients Group (ICG) branch in Hanoi 2<sup>nd</sup> ICG branch in Ho Chi Minh City Global
 Consumer
 Group (GCG)
 expansion

Citi Commercial
Bank (CCB)
expansion

Branches: ATMs: 14 CDMs: 7  27<sup>th</sup> year in Vietnam

# Citi Vietnam A Company of the compa

 From the 1970s, Citi has established initial footprint in HCMC (Saigon) as First National City Bank, then resumed business with a representative office in Hanoi in 1993

Summary

 We licensed to open branches with full service in Hanoi and HCMC in 1994 and 1998 respectively, bringing an attitude and global perspective derived from years of experience and local market knowledge and insights around the world Citi Business Lines

Treasury and Trade Solutions (TTS)

**Global Markets** 

Citi Commercial Bank (CCB) Banking Capital Markets & Advisory (BCMA)

Global Consumer Banking (GCB)



27

**Years Present** 



2 | 2

Cities | Branches



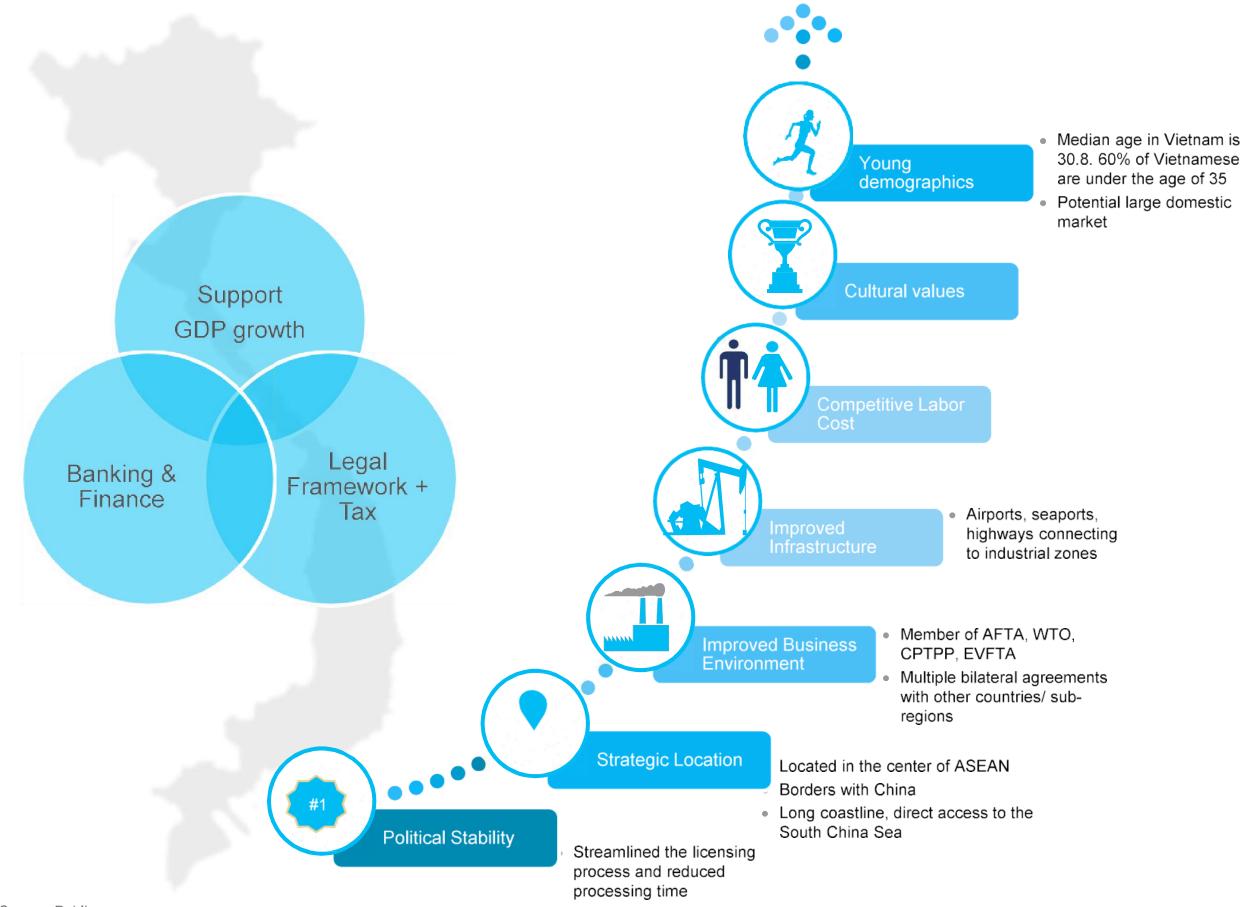
~830

**Employees** 

Source: Citibank Vietnam

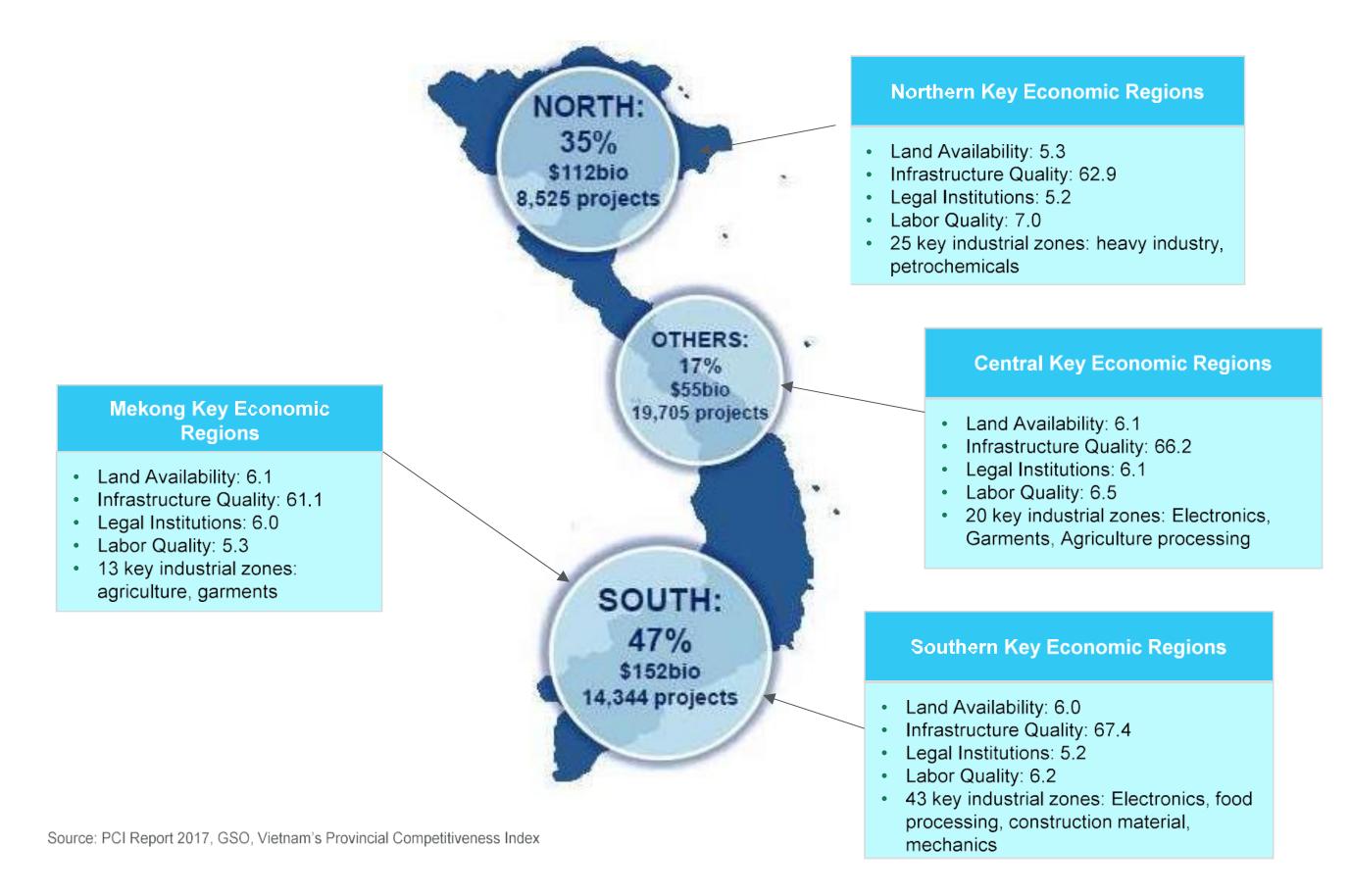


# Why Vietnam





### **Key Economic Regions**

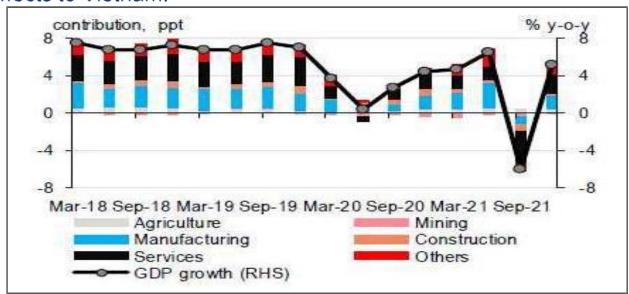




### Vietnam Economics Flash

#### **Key highlights**

❖ GDP: Vietnam delivered a stronger-than-expected 4Q growth of 5.2% y-o-y brings Vietnam's full-year GDP growth to 2.6%. We forecast 2022 real GDP growth by 8.1% (down from 8.5%) with slower border reopening elsewhere, downside risks to China and the latter's zero Covid approach having potentially adverse spillover effects to Vietnam.



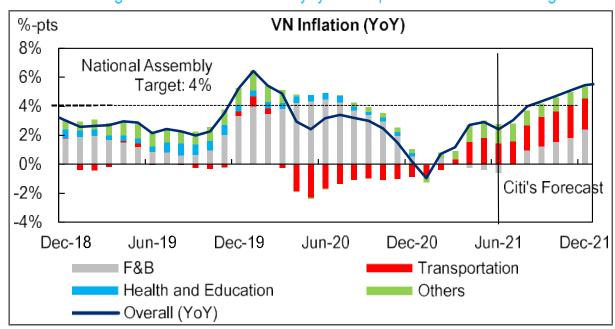
Source: CEIC. Citi Research

**❖Trade:** Vietnam's supply chain disruptions have been put under the international spotlight in 2021

Despite record-high exports, as a country heavily reliant on imports for its raw materials and intermediate goods, Vietnam also registered record-high imports, spiking by 26% in 2021. This led to a small trade surplus of USD4.6bn

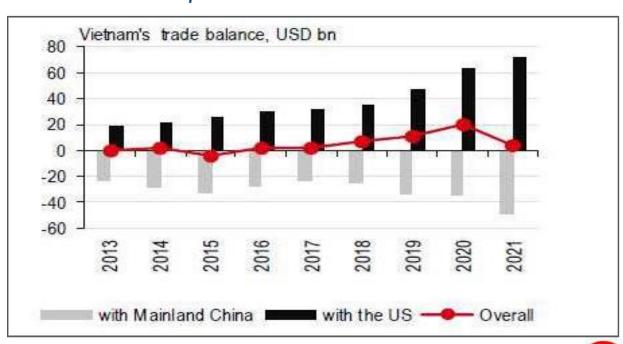
 ❖Inflation: we expect it to rise to an average of about 2.7% in 2022F, assuming that energy prices come off here. Inflation is still undershoot the National Assembly's 4% target.

2021 average CPI reached at 1.84% yoy and expect to be within 4% target



Source: CEIC, Citi Research

#### ...but the total trade surplus shrank in 2021

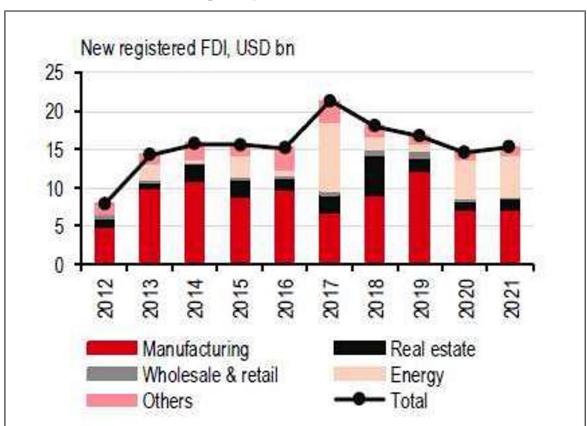


Source: Bloomberg, CEIC, Citi Research



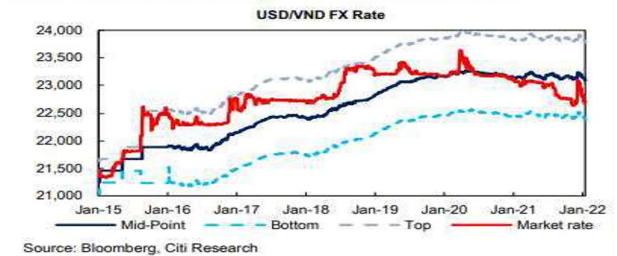
### Vietnam Economics Flash - Continued

#### ❖ FDI: remains a bright spot



Source: CEIC. Citi Research

❖ Foreign Exchange: While Vietnam is reaffirming its commitment to the US Treasury to improve FX flexibility over time, the stronger US dollar view for 2022F amidst faster Fed policy normalization could keep VND range-bound to marginally weak versus the USD this year before experiencing more appreciation pressures over the medium term on more basic balance improvement.



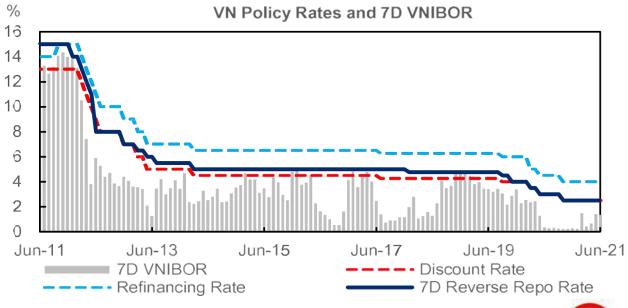
		Mar'2022	Jun'2022	Sep'2022	Dec'2022	Mar'2023	Jun'2023
6	USD VND		22,818		23,054	22,939	22,824

**Supply Chain Shift from China** 

Supply Chain Shift Iron China						
Nationality Company		Industry/Product				
<b>**</b>	SAMSUNG	(On Media) TV				
	<b>₹</b> KYOCERa	Printer				
	SHARP	In-vehicle display, air purifier				
	Nintendo	(OEM) Switch videogame console				
	wistron	Notebook PCs				
<b>(3)</b>	FOXCONN	Google's Pixel phone, CCTV, etc				
	PEGATRON	Smartphone products and notebook PC				
	© COMPAL	Notebook computers and monitor				
	TCL	QLED 8K TV				
	Goertek <sup>-</sup>	Apple's AirPods				
	<u>nova</u> Lifestyvie	Furniture				
	<b>→</b> BROOKS	Shoes				
	Hashra	Toys				
_	(intel)	Controller hub				
		Production in hand-held cordless appliances				
	JABIL	Computing products				

Source: Public news, Citi Research, Ministry of Planning and Investment, JETRO

❖ Interest Rate: We expect SBV to remain on an extended pause through 1H2022 to support the economy. Our base case is for SBV to normalize policy rates from 2H22.



Source: Haver, Citi Research



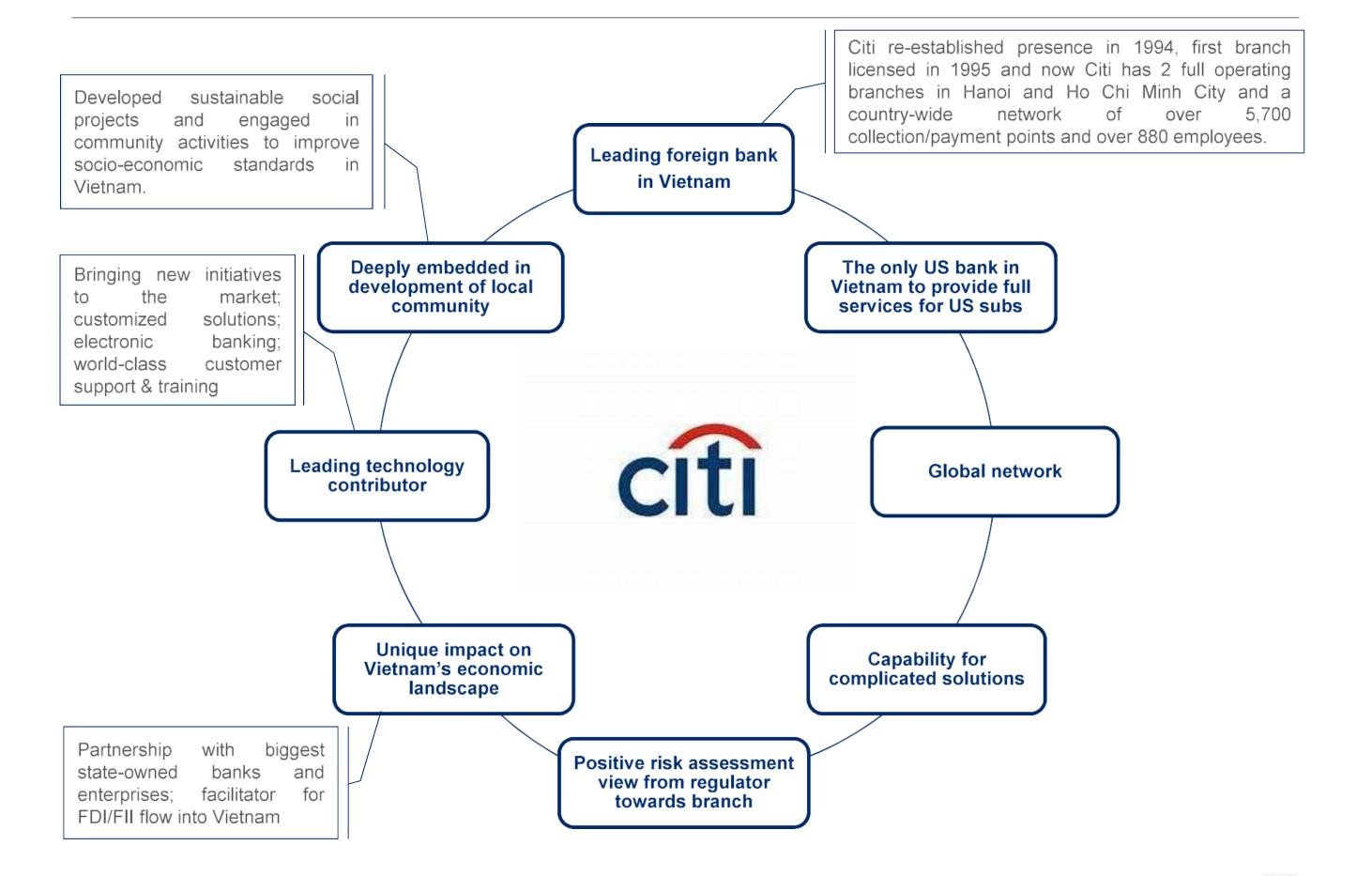
### Vietnam FDI Incentives

**Losses Transfer** Corporate Income **Land Incentives** Tax Incentives Incentives Projects in economic zones, hi-tech parks **3 YEARS** for projects 5 YEARS from the in the field of investment following year of the loss 4 years from the first year of income taxable promotion occurred and 50% tax deductible for the next 9 years. •10% for 15 years from the first year of turnover. **7 YEARS** for project in This loss will be geographical areas with deductible from taxable socio-economic Projects in income difficulties disadvantaged provinces •2 years from the first year of income taxable and 50% tax deductible 15 YEARS for project for the next 9 years. with extremely difficult •17% for 15 years from conditions and special the first year of investment promotion turnover.

Source: VietnamCredit



### Citi in Vietnam





IRS Circular 230 Disclosure: Citigroup Inc. and its affiliates do not provide tax or legal advice. Any discussion of tax matters in these materials (i) is not intended or written to be used, and cannot be used or relied upon, by you for the purpose of avoiding any tax penalties and (ii) may have been written in connection with the "promotion or marketing" of any transaction contemplated hereby ("Transaction"). Accordingly, you should seek advice based on your particular circumstances from an independent tax advisor.

In any instance where distribution of this communication is subject to the rules of the US Commodity Futures Trading Commission ("CFTC"), this communication constitutes an invitation to consider entering into a derivatives transaction under U.S. CFTC Regulations §§ 1.71 and 23.605, where applicable, but is not a binding offer to buy/sell any financial instrument.

Any terms set forth herein are intended for discussion purposes only and are subject to the final terms as set forth in separate definitive written agreements. This presentation is not a commitment to lend, syndicate a financing, underwrite or purchase securities, or commit capital nor does it obligate us to enter into such a commitment, nor are we acting as a fiduciary to you. By accepting this presentation, subject to applicable law or regulation, you agree to keep confidential the information contained herein and the existence of and proposed terms for any Transaction.

Prior to entering into any Transaction, you should determine, without reliance upon us or our affiliates, the economic risks and merits (and independently determine that you are able to assume these risks) as well as the legal, tax and accounting characterizations and consequences of any such Transaction. In this regard, by accepting this presentation, you acknowledge that (a) we are not in the business of providing (and you are not relying on us for) legal, tax or accounting advice, (b) there may be legal, tax or accounting risks associated with any Transaction, (c) you should receive (and rely on) separate and qualified legal, tax and accounting advice and (d) you should apprise senior management in your organization as to such legal, tax and accounting advice (and any risks associated with any Transaction) and our disclaimer as to these matters. By acceptance of these materials, you and we hereby agree that from the commencement of discussions with respect to any Transaction, and notwithstanding any other provision in this presentation, we hereby confirm that no participant in any Transaction shall be limited from disclosing the U.S. tax treatment or U.S. tax structure of such Transaction.

We are required to obtain, verify and record certain information that identifies each entity that enters into a formal business relationship with us. We will ask for your complete name, street address, and taxpayer ID number. We may also request corporate formation documents, or other forms of identification, to verify information provided.

Any prices or levels contained herein are preliminary and indicative only and do not represent bids or offers. These indications are provided solely for your information and consideration, are subject to change at any time without notice and are not intended as a solicitation with respect to the purchase or sale of any instrument. The information contained in this presentation may include results of analyses from a quantitative model which represent potential future events that may or may not be realized, and is not a complete analysis of every material fact representing any product. Any estimates included herein constitute our judgment as of the date hereof and are subject to change without any notice. We and/or our affiliates may make a market in these instruments for our customers and for our own account. Accordingly, we may have a position in any such instrument at any time.

Although this material may contain publicly available information about Citi corporate bond research, fixed income strategy or economic and market analysis, Citi policy (i) prohibits employees from offering, directly or indirectly, a favorable or negative research opinion or offering to change an opinion as consideration or inducement for the receipt of business or for compensation; and (ii) prohibits analysts from being compensated for specific recommendations or views contained in research reports. So as to reduce the potential for conflicts of interest, as well as to reduce any appearance of conflicts of interest, Citi has enacted policies and procedures designed to limit communications between its investment banking and research personnel to specifically prescribed circumstances.

[TRADEMARK SIGNOFF: add the appropriate signoff for the relevant legal vehicle]

© 2019 Citigroup Global Markets Inc. Member SIPC. All rights reserved. Citi and Citi and Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates and are used and registered throughout the world.

© 2019 Citibank, N.A. All rights reserved. Citi and Citi and Citi and Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates and are used and registered throughout the world.

© 2019 Citigroup Inc. All rights reserved. Citi and Citi and Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates and are used and registered throughout the world.

© 2019 Citigroup Global Markets Limited. Authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority. All rights reserved. Citi and Citi and Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates and are used and registered throughout the world.

© 2019 Citibank, N.A. London. Authorised and regulated by the Office of the Comptroller of the Currency (USA) and authorised by the Prudential Regulation Authority. Subject to regulation by the Financial Conduct Authority and limited regulation by the Prudential Regulation Authority. Details about the extent of our regulation by the Prudential Regulation Authority are available from us on request. All rights reserved. Citi and Citi and Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates and are used and registered throughout the world.

© 2019 [Name of Legal Vehicle] [Name of regulatory body.] All rights reserved. Citi and Citi and Arc Design are trademarks and service marks of Citigroup Inc. or its affiliates and are used and registered throughout the world.

Citi believes that sustainability is good business practice. We work closely with our clients, peer financial institutions, NGOs and other partners to finance solutions to climate change, develop industry standards, reduce our own environmental footprint, and engage with stakeholders to advance shared learning and solutions. Citi's Sustainable Progress strategy focuses on sustainability performance across three pillars: Environmental Finance; Environmental and Social Risk Management; and Operations and Supply Chain. Our cornerstone initiative is our \$100 Billion Environmental Finance Goal – to lend, invest and facilitate \$100 billion over 10 years to activities focused on environmental and climate solutions.









# Career Conversion Programme(CCP) Internationalisation Professionals

(Previously known as PCP for Southeast Asia Ready Talents)

# Helping local companies break into new markets

- WSG had approved to revamp PCP for Southeast Asia Ready Talents (PCP-SEA) which helps local companies to recruit suitable talent to assist the company to break into SEA markets
- PCP-SEA will be renamed PCP for Internationalisation Professionals (PCP-I) which will include new markets such as China, Middle East, South Asia and Africa, in addition to SEA. PCP-I will also help companies who are keen to use B2B e-commerce to expand overseas
- PCP-I will offer the following modalities:
  - Place-and-Train/ New hires (9 months)
  - Redeployment for <u>existing</u> employees who are at immediate/ short-term risk of redundancy (6 months)

#### Strategic Partners:







# Why was the programme developed?

- > Develop a core pool of Singaporeans with market ready skills for Internalisation
- > Support our companies to build up stronger pipeline of human capital to capture overseas business opportunities

# 2

# How will the programme works?

- > Job Ready trainee to succeed in new career
- > Facilitated classroom training including e-learning, to bridge critical in-market skill gaps and industry exposure through peer learning and networking
- > Market Mentoring by industry experts and experienced business advisors
- > Implementing your company internationalisation plans (summative project guided by supervisors / mentors)
- > Structured On-the-Job-Training, OJT (conducted by company) to plug skills and experience gaps, with exposure to real-time projects

### **Company Eligibility**



- Registered or incorporated in Singapore
- Offer employment directly related to the PCP, with remuneration that is commensurate with the market rate
- Commit to the PCP training arrangements for the PMETs
- Be committed to work with SBF on the necessary administrative matters
- Companies need to provide a clear development plans for the trainee and how these plans support the internationalisation plans

# **Trainee Eligibility**



- Singapore Citizen or PR
- Min 21 years old
- Should not be a fresh graduate (2 years work experience, or graduated / completed NS for at least two years)
- Newly hired / Immediate or short-term risk of redundancy nominated by an eligible company
- Must not be in a similar job role prior to joining the PCP

## Helping companies build Internationalisation capabilities

# Place-and-Train (Total Duration 9 Months)

### **PMETS**

SC/PRs ≥ 2 years of working experience

### **Existing PMETS**

SC/PR ≥ 1 year of service with company



Facilitated classroom training including e-learning (130 hours)



Structured On-the-Job-Training (OJT) & summative project

Redeployment (Total Duration 6 Months)

### Job Ready PMETs



Examples of Job Function

- Regional Business
   Development
- Franchise Operations
- Regional Account Management
- Regional B2B ecommerce
- Global Market Analysis

Mandatory (~46hrs)

Provide core competencies for the participants

Specialised
Elective Tracks
(~53hrs)

Specialise in either a region or in B2B ecommerce Functional Elective (~31hrs)

Modules based on trainee's functions

To complete a total of about 130 training hours for the mandatory, specialized elective track and functional elective modules

Navigating the Global Business Landscape

Leadership, Management & Business Acumen in the International Market

**Distribution Strategy & International Marketing** 

International Trade and Investment

Regions / e-Commerce

South East Asia

China

B2B eCommerce

**COMING SOON** 

South - Asia

Africa

Middle East

Immersion (Optional) Separate fee chargeable

Encouraged to participate in the immersion programme for inmarket exposure and experience

### a. Mandatory Modules (~46hrs) - provide core competencies for the participants

Navigating the Global Business Landscape

Leading Across Cultures:
Leadership, Management &
Business Acumen in the
International Market

Distribution Strategy & International Marketing

International Trade and Investment

Practice using the skills needed to succeed in changing global markets and select and categorize a business according to its stage of globalization and evaluate its strategy.

Explore five key
dimensions of crosscultural leadership:
culture, context, risk,
linear/ parallel
hierarchy, and
individualism/
collectivism. Explore
their impacts on
business and how to
adapt

Explore marketing channels and to leverage them to provide value and benefits to customer. Explore the world of international marketing & discover the nuances of global markets.

Understanding the
Geopolitical Business
Environment
Trade and Investment
Trends and Policies
Digitalisation Impact on
Internationalisation

# **b. Specialised Elective Tracks (~53hrs) -** to specialise in either a region or in B2B e-commerce

Elective (1)

South East

Asia







Elective (5)

Middle East
(Pending)

Elective (6)

South Asia
(Pending)

### **Modules for Region tracks:**

- E-commerce Strategy
- Distribution Channels
- Essential Business Culture
- Local Labour Laws & Practices
- Trade Investment Regulations & Incentives
- Taxation and Compliance Practices
- Market Mentoring

### **Modules for B2B e-commerce track:**

- E-commerce strategy
- E-commerce Technology
- Online Customer Management
- Inventory Management
- Logistics Planning
- Mentoring

### c. Functional Elective Modules (~31hrs):

Upon choosing the specialised elective track, participants would need to select from a list of elective modules to complete a total of about 130 training hours for their programme.

- International Logistics Management
- Shipping & International Trade
- Introduction to International Trade Finance
  - Incoterms 2020
  - Letters of Credit: An Understanding for Importers and Exporters
- Understanding International Transfer Pricing in Practice
  - Understanding Transfer Pricing
  - Understanding Regional Transfer Pricing
- Negotiation Skills
- Understanding the Digital Marketing Landscape & the Customer Funnel
- Introduction to Marketing and Advertising for Consumer & B2B Products
- International Business Social Media Strategies & Market Research Information
- Financial Risk Management
- Exploring our Mind for Situational Thinking & Decision Making

### d. Optional Immersion Programme

Participants are encouraged to participate in the immersion programme for inmarket exposure and experience.

- Updates by relevant industry experts and field learning
- Relevant policies and incentives updates by local government agencies
- Networking sessions with local and Singapore business community in the country
- Industry visits and sharing sessions by local and foreign corporations

# **Programme Funding Structure**



### **Course Fee Grant**

Total Course Fee: \$13,000							
Government Subsidy	Company Commitment						
70% of course fee, capped at \$9,100 per trainee	30% of course fee i.e. \$3,900 (before GST) per trainee *Company might be eligible for <u>SkillsFuture Enterprise Credit</u> (SFEC)						

### Salary Support

For new hires employed to Mar 2022 (both months in	· · · · · · · · · · · · · · · · · · ·	For new hires employed from 1 Apr 2022/ Redeployment		
Eligibility	Government Subsidy	Eligibility	Government Subsidy	
SC < 40 years old or PR	35% of monthly salary, capped at \$2,000 per trainee per month over 18 months	SC < 40 years old or PR	70% of monthly salary, capped at \$4,000 per trainee per month over approved period	
SC ≥ 40 years old or LTU	45% of monthly salary, capped at \$3,000 per trainee per month over 18 months	SC ≥ 40 years old or LTU	90% of monthly salary, capped at \$6,000 per trainee per month over approved period	

<sup>\*</sup>Adjusted salary funding support for new hires who start employment between Sep 2020 and Mar 2022 (inclusive) due to JGI LTU: Long-Term Unemployed where LTU refers to new hires who have been actively looking for job for at least 6 months



# Scan / Email us for more information



Mr Eady Ng

Email: eady.ng@sbf.org.sg

Ms Elizabeth Wee

Email: elizabeth.wee@sbf.org.sg



# Thank you!





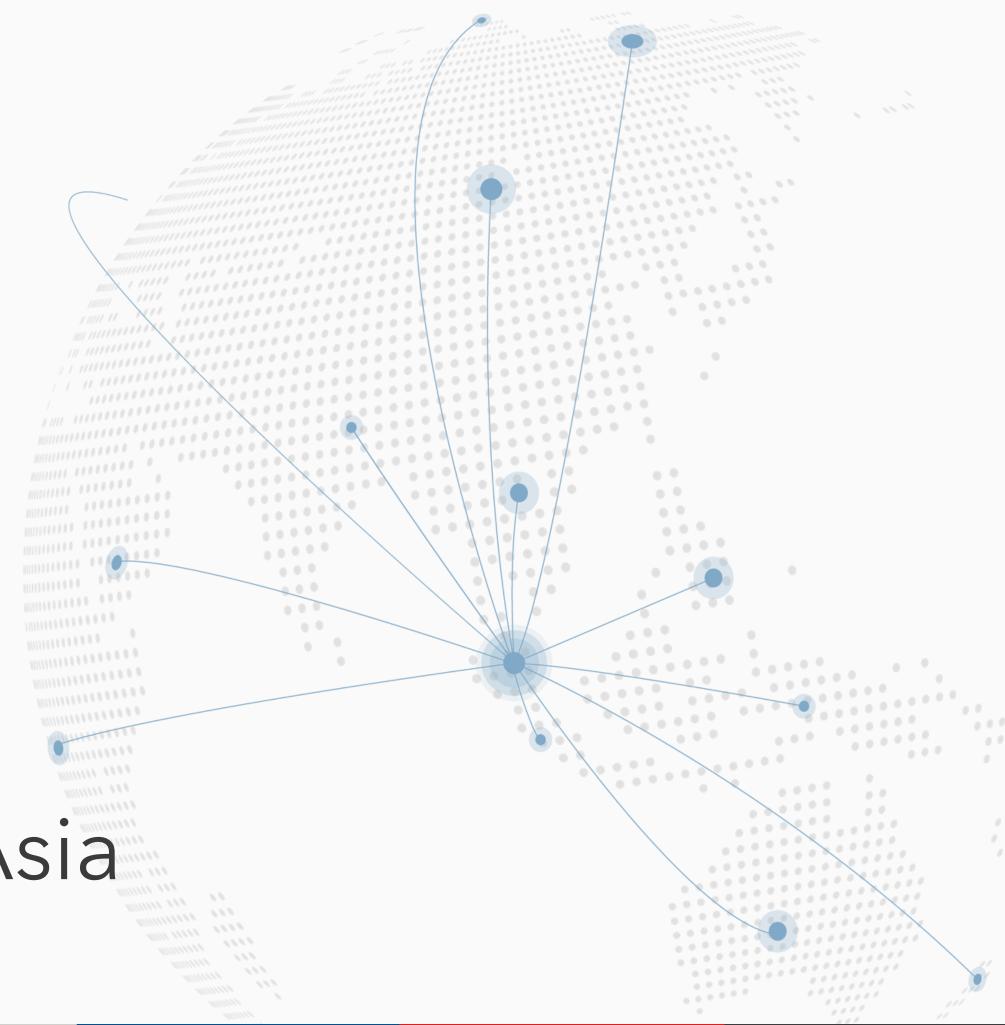






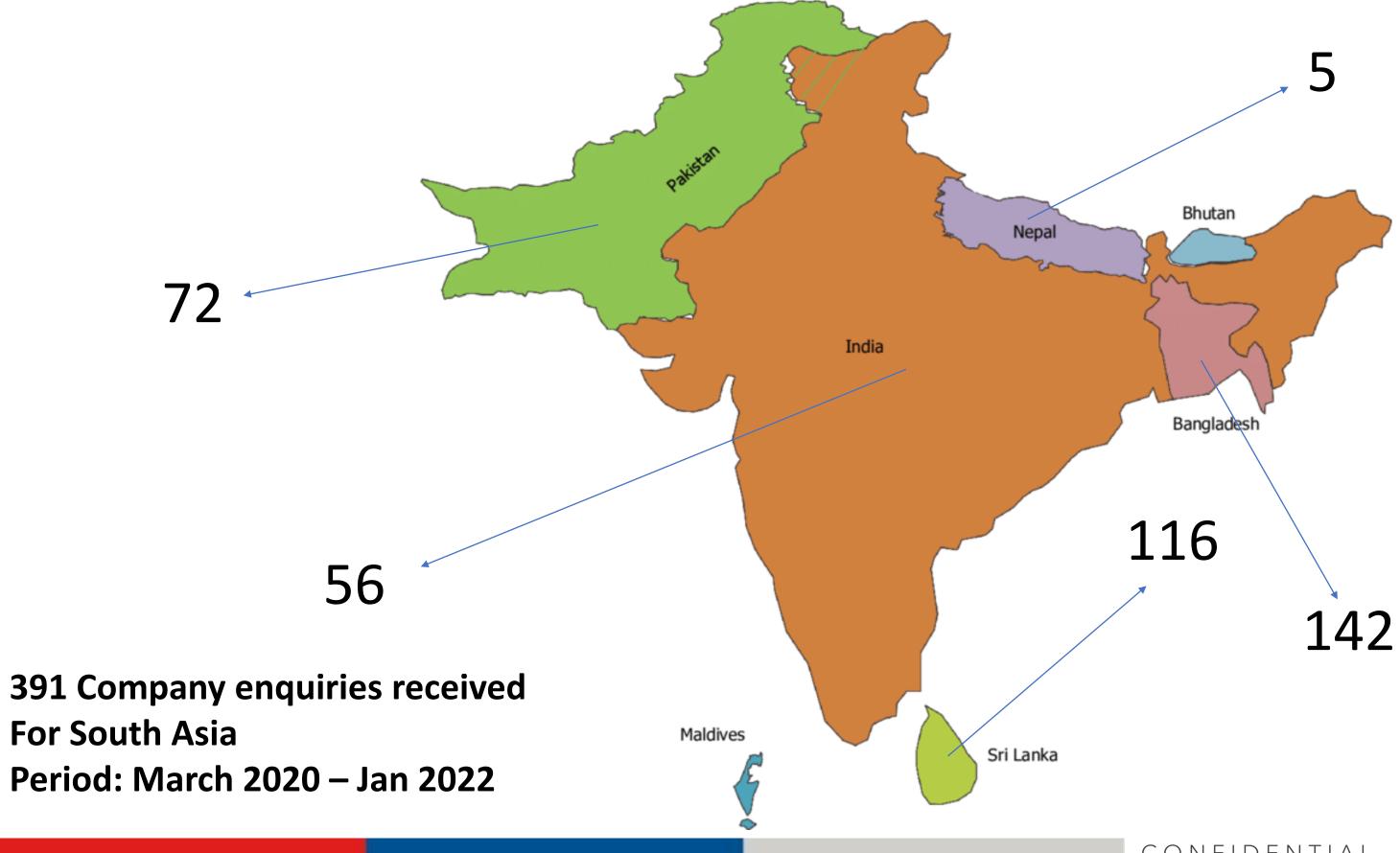
SUPPORTED BY





Spotlight on South Asia

# Key Markets in South Asia



### Recent News On India 26 Feb 2022

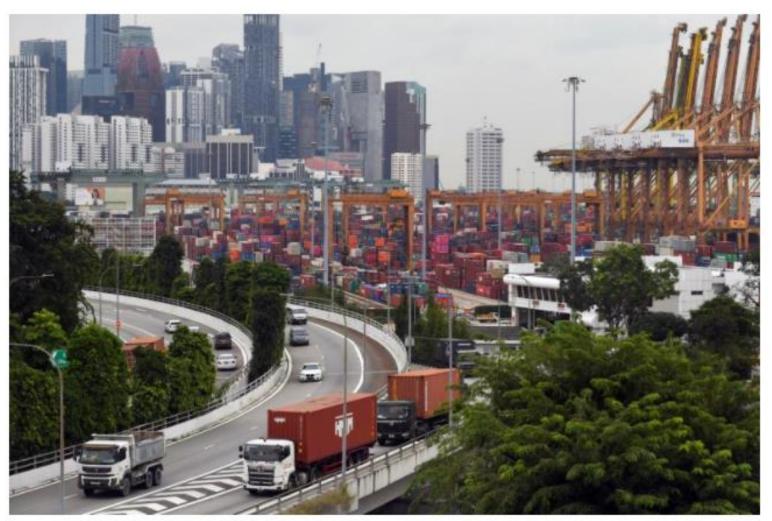
THE STRAITS TIMES

ASIA

\*\*LOG IN ST SUBSCRIBE

Recommended by Outbrai

# India's exports to Singapore went up 30 per cent in 2021



India's exports of gems and jewellery went up from US\$282 million (S\$382 million) in 2020 to US\$658 million in 2021, an increase of 133 per cent. PHOTO: ST FILE





PUBLISHED FEB 26, 2022, 6:09 PM SGT



### Recent News On Bangladesh 16 Feb 2022

#### THE STRAITS TIMES SINGAPORE ▲ LOG IN ST SUBSCRIBE

In commemoration of the anniversary, trees were planted at Jurong Lake Gardens on Wednesday.

The ceremony was attended by Mr Tauhedul Islam, Bangladesh's High Commissioner to Singapore, and Mr Derek Loh, Singapore's High Commissioner to the People's Republic of Bangladesh.

The species of trees planted by the diplomats is *Hopea odorata*, which is native to Bangladesh but can be found across South-east Asia, including in Singapore.

Singapore is the third largest investor in Bangladesh. From 2019 to 2020, Singapore invested about US\$168 million (S\$226 million) in the country, in sectors such as power and port logistics.

About 150,000 Bangladeshis have called Singapore home, with most working in the construction, marine and conservancy sector.

Mr Loh said Bangladesh plays a crucial role in complementing Singapore economically.

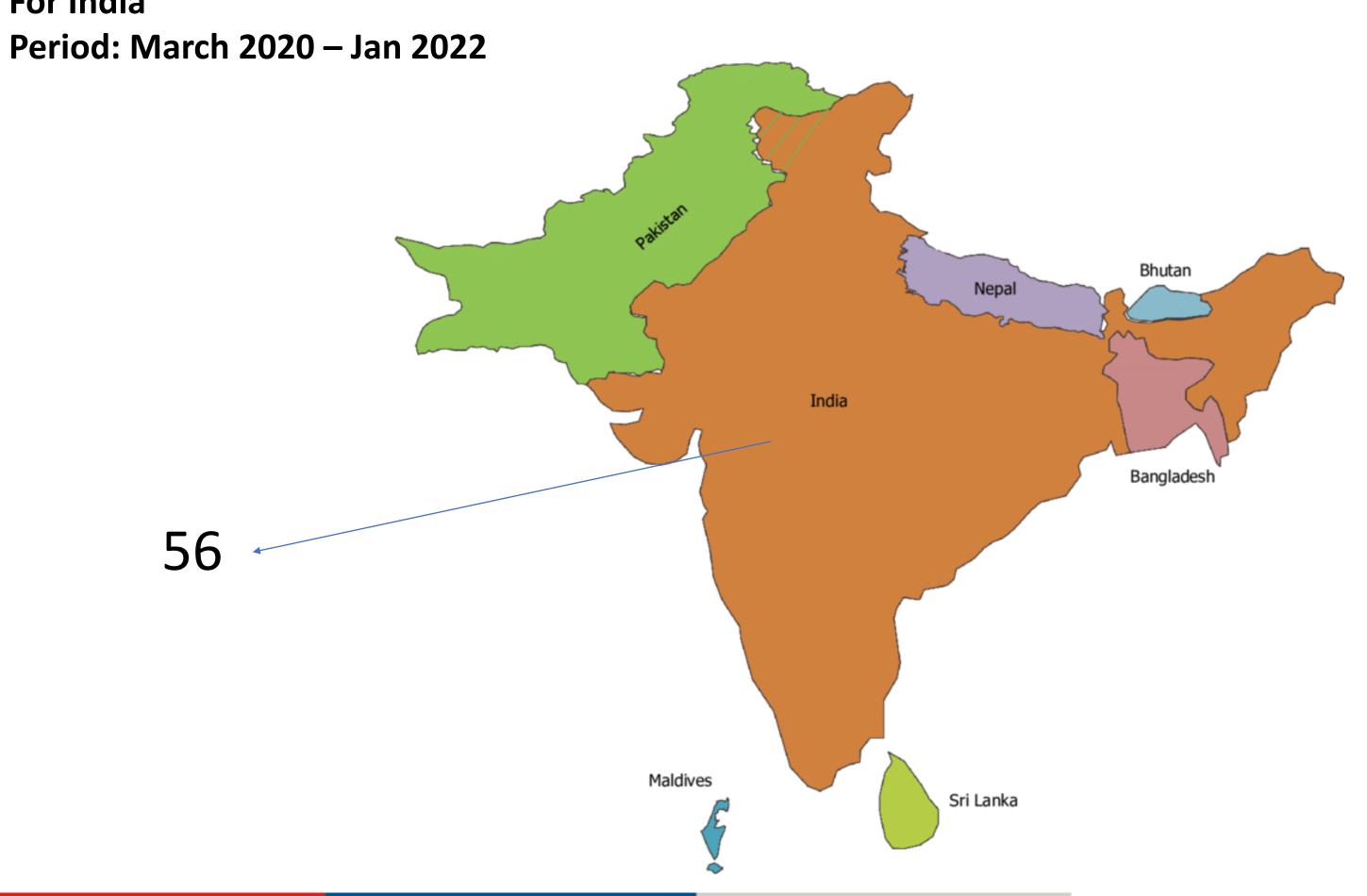
He said: "The people of Bangladesh have helped build Singapore's infrastructure. It is a country of significant size and is one of the fastest growing countries in South Asia, so there are growing business and trade opportunities."

Singapore is also exploring the possibility of a free-trade agreement with Bangladesh, he added.



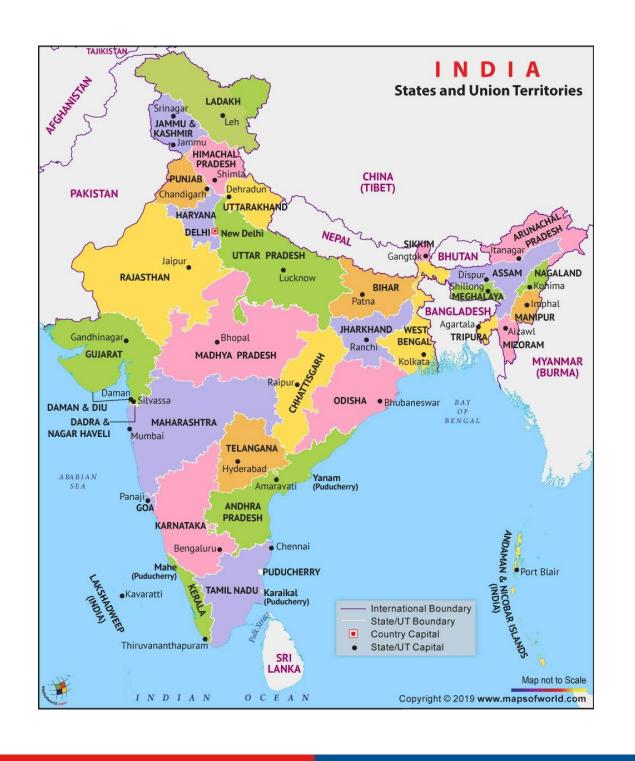


# 56 Company enquiries received For India



### India - A large local market of 1.4 billion to export goods and services

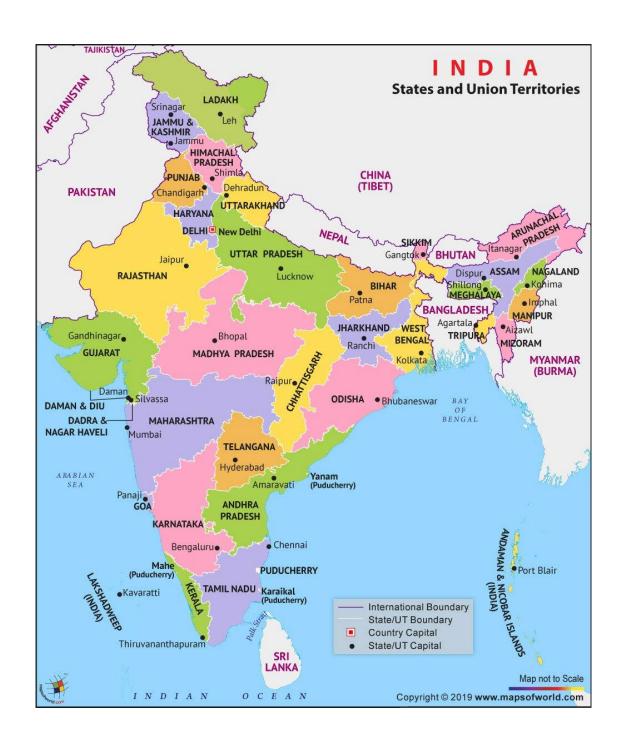
### India



### **Key Highlights of the Country**

- India forecasted GDP growth of 8-8.5% in 2022-2023...
- Population of 1.4 billion. The second-most populous country, after China.
- Young Demographic: By 2022, the median age in India will be 28 years old. The youth (18-29 years) constitute 22 per cent of India's population. 62.5% of India's population falls in the working age group of 15-59 years.
- Large local market to export goods and services.
- Rising levels of education and skills among the local population.
   Literacy rate of India in 2021 is 74.04%.
- Major industries: Agricultural, manufacturing, construction, financial services, technology, automotive and healthcare.

### India



### **Singapore-India Vaccinated Travel Lane (VTL)**

The Singapore-India VTL came into effect on 29 November 2021. Under the VTL, fully vaccinated travellers from India travelling on VTL flights may enter Singapore without quarantine and just need to undergo COVID-19 testing.

New Covid-19 cases average number over 7 days: 16,301

# Focused Sectors identified for India

Digitalization
(IT
Outsourcing
& Skills
Training)

Healthcare and Medtech

Food and FMCG

Food Sourcing & Food Processing









# Deal Highlight - Recent Project Facilitated



# Helping Companies Expand Across South Asia STAG MATCH PRIVATE LIMITED X CYBERRANGE





#### **New to India - Partner search**

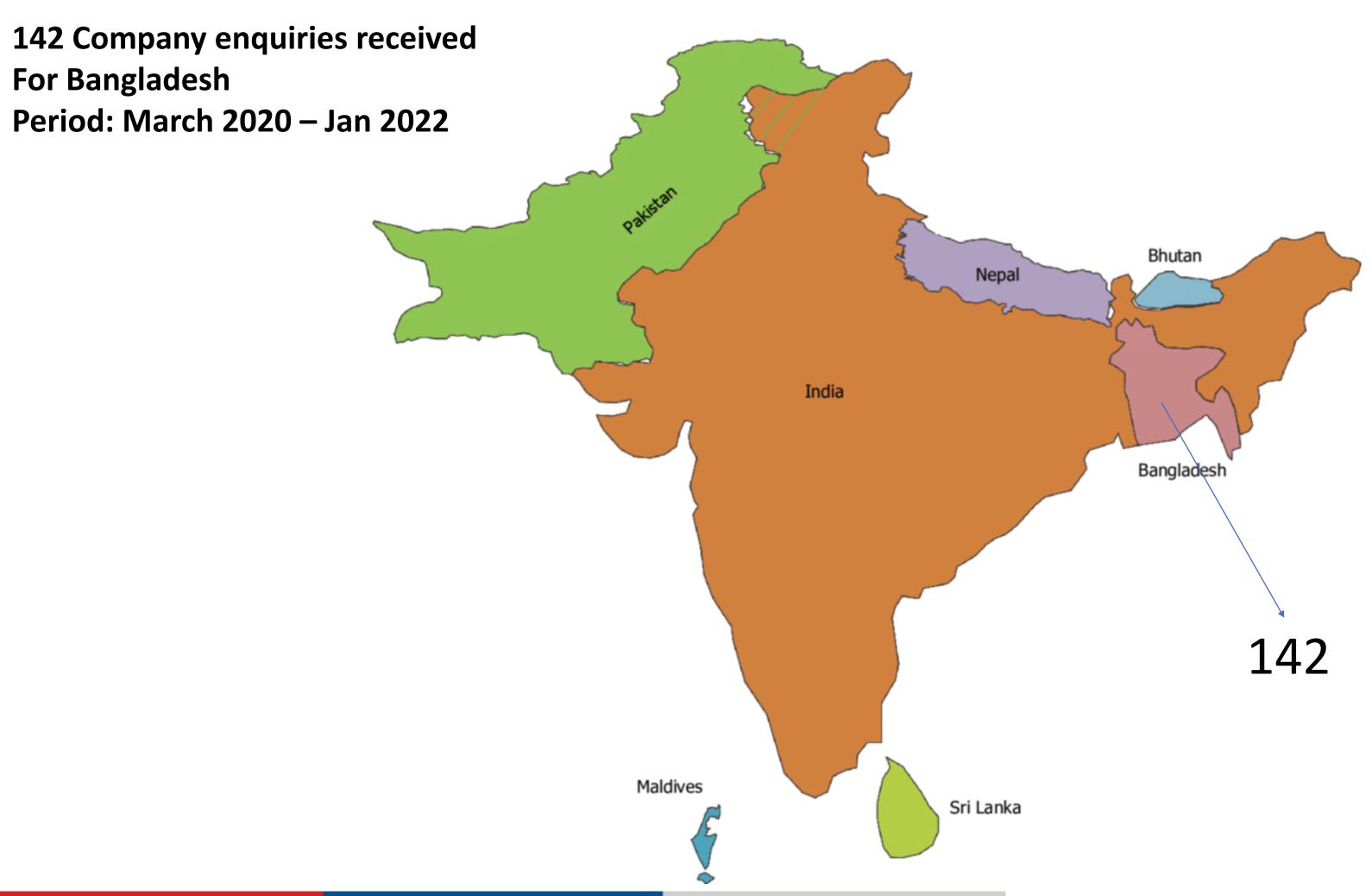
GlobalConnect@SBF facilitated the deal between Stag Match Pte Ltd and Cyberange by signing an agreement to distribute Stag Match's proprietary learning management system and Robotics Curriculum in India.

Stag Match® Education and Training Group (SMET.edu.sg) has integrated 4 of its brands in 1 Centre.

- 1) Stag Match Tuition Centre (registered and approved Tuition Centre by MOE)
- 2) Stag Match Enrichment Centre
- 3) Stag Match Student Care Centre
- 4) Stag Match Training Centre (Adult)

Through Cyberange, Stag Match will be able to have its curriculum and proprietary system shared with 6000 of Cyberange network of Institutes in India. The partnership will accomplish the following:

- a) LearnCourseOnline Learning Management System (LMS) Sales Representative Partnership
- b) SMI Training Courses Sales Representative Partnership
- c) SMET WRS Robotics Training Partnership
- d) SMI x ISAC Cybersecurity Curriculum and Training Partnership
- e) SMI x ISAC Cybersecurity Simulation Labs and Services Partnership



# Bangladesh Positive Sentiments towards Singapore Brands Help Strengthen and Widen collobrations

### Bangladesh



### **Key Highlights of the Country**

- Bangladesh's average strong GDP growth of 6-7% in recent 5 years.
- Population of 166.5 million.
- Young Demographic: 30 percent of the total population in Bangladesh are young (10-24 years).
- The country's positive sentiments towards Singapore brands helps strengthen and widen collaboration in industries such as infrastructure, consumer goods, agriculture exports, agroprocessing, ICT, and skills development.
- They are the world 3<sup>rd</sup> leading garment manufacturer and exporter, after China and Germany.
- Major industries: Agriculture, Textile, Energy, Ship Building, Tourism, ICT, infrastructure, education.

## Focused Sectors identified for Bangladesh

Food and FMCG

**Education and Skills Training** 

**Entertainment** and **Media** 

Infrastructure and related services









## Deal Highlight - Recent Project Facilitated



#### **Helping Companies Expand Across South Asia**

#### **ODEX PRIVATE LIMITED X STAR CINEPLEX**



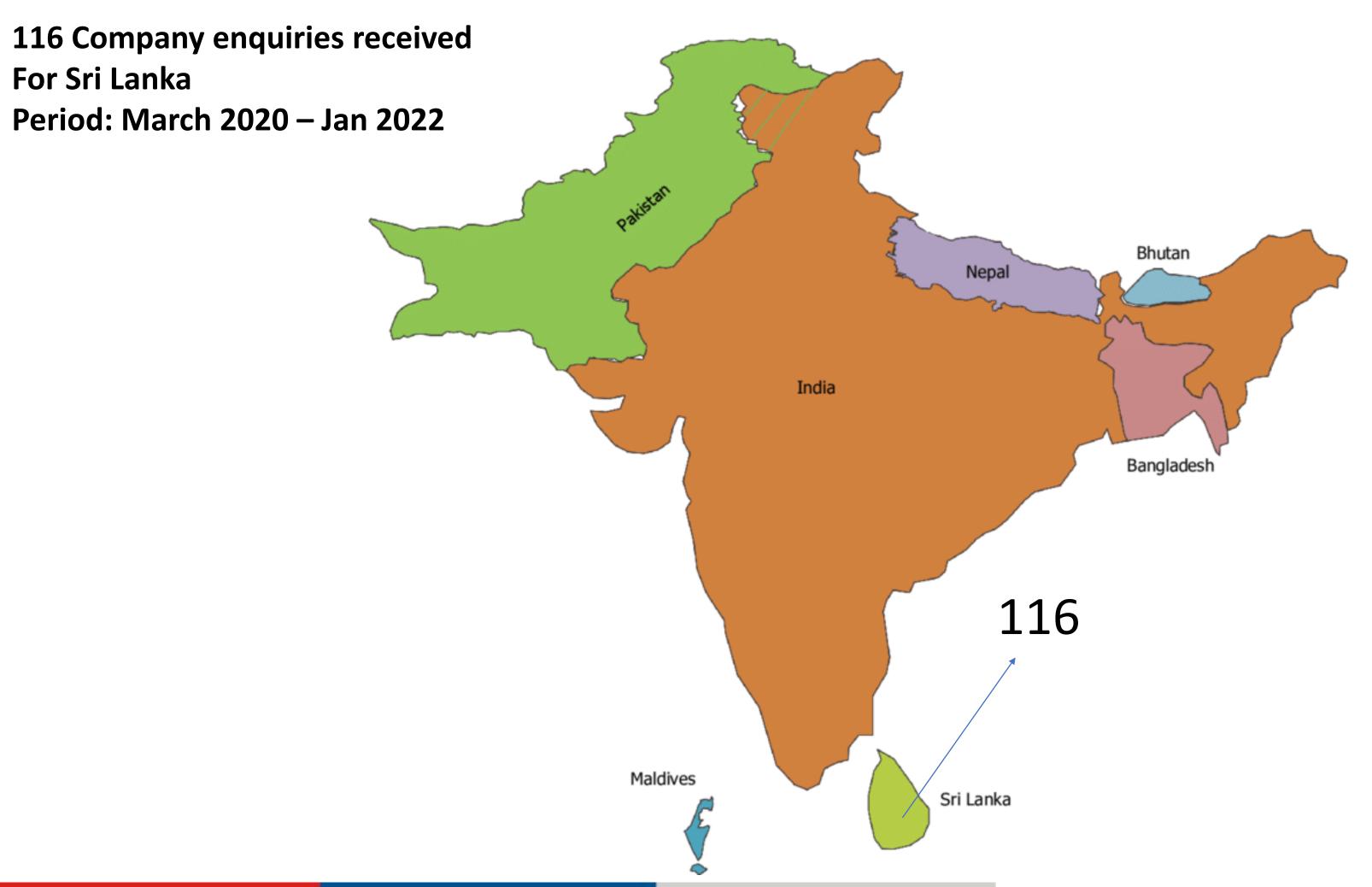


#### **New to Bangladesh - Partner search**

GlobalConnect@SBF facilitated the deal between Odex and Star Cineplex Bangladesh. Odex has signed a commercial agreement with Star Cineplex to commence screening of leading Japanese Animation Flims in Bangladesh. The first Japanese film title, Demon Slayer Mugen Train, was screened by Star Cineplex in Bangladesh in 2021.

ODEX Private Limited specialises in distributing Japanese Animation Programmes related to Japanese Anime and Manga. Core business is in Theatrical distribution to cinema, which also includes program distribution to TV stations, VOD platforms, merchandise sales & events.

Star Cineplex is a leading cinema operator in Bangladesh. They are the exclusive distributor of Warner Brother, Fox, Disney, Universal Studios flims in Bangladesh. They are 16 years in the film distribution business.



## The Sri Lanka – Singapore Free Trade Agreement (SLSFTA) covers tariff elimination to promote bilateral trades and investments

#### **Sri Lanka**



#### **Key Highlights of the Country**

- Sri Lanka's GDP expected to grow by 3.4% in 2022
- Population of 21.92 million.
- Young Demographic: 23.68% of Sri Lanka's total population were aged 0 to 14 years.
- Singapore has a Free Trade Agreement with Sri Lanka. The Sri Lanka Singapore Free Trade Agreement (SLSFTA) covers tariff elimination for 80% of all tariff lines through staging periods of up to 15 years. The SSLFTA was signed at the Ministerial Level on 23 Jan 2018 and it came into force on 1 May 2018.
- Major industries: Agriculture, Tea exports, Infrastructure and Construction, ICT, Textile and Garment, Wood Products, Rubber and Plastics, Tourism

#### Sri Lanka



#### Singapore-Sri Lanka Vaccinated Travel Lane (VTL)

The Singapore-Sri Lanka VTL was launched on 16 December 2021. Under the VTL, fully vaccinated travellers from Sri Lanka travelling on VTL flights may enter Singapore without quarantine and would just need to undergo COVID-19 testing. Short-term visitors and long-term pass holders will also need to apply for a Vaccinated Travel Pass to enter Singapore under the VTL.

New Covid-19 cases average number over 7 days: 1248

## Focused Sectors identified for Sri Lanka



## Deal Highlight - Recent Project Facilitated



#### **Helping Companies Expand Across South Asia**

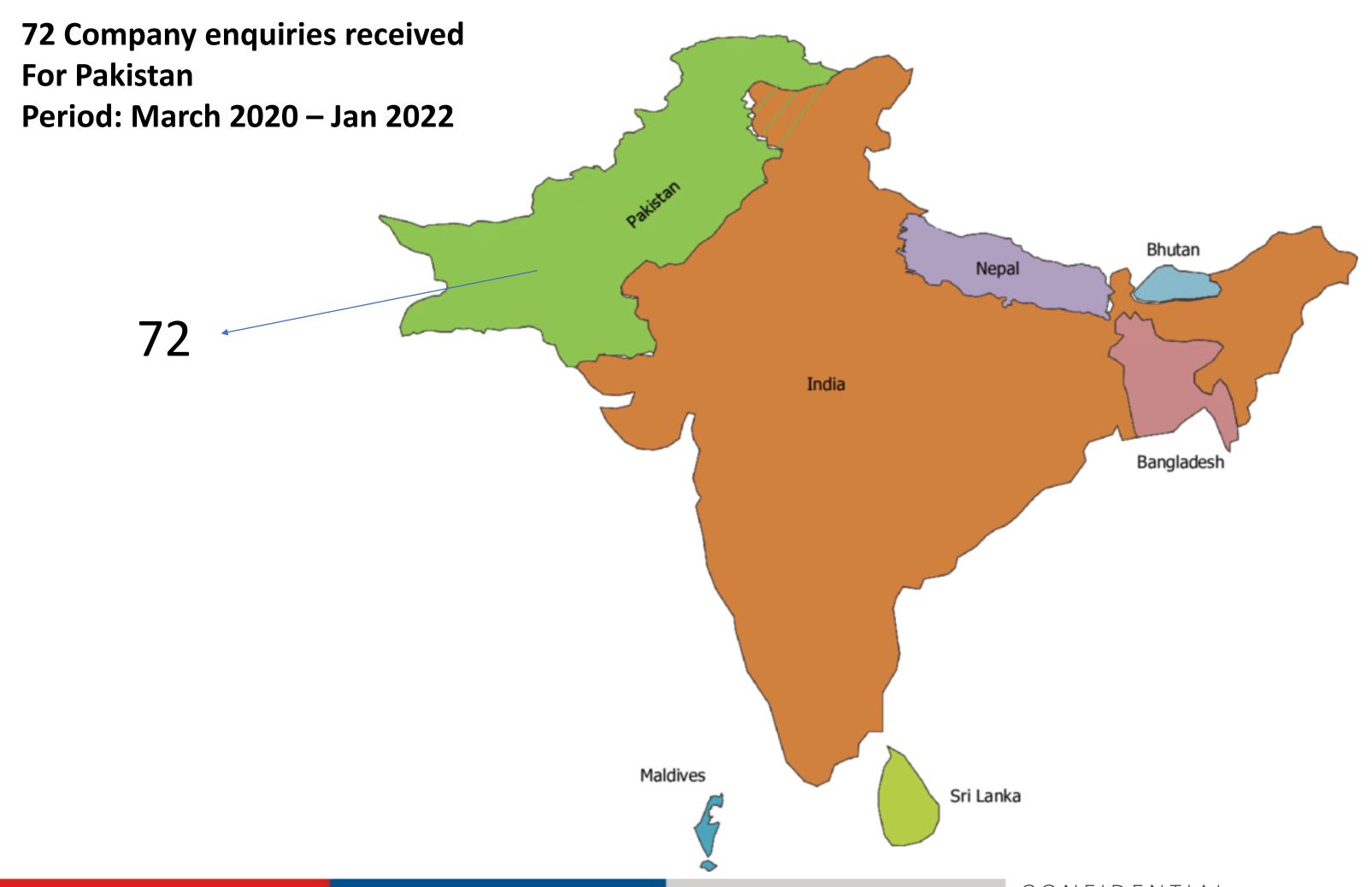
#### **UNTITLED UNTOLD PTE LTD x COCO HOUSE PVT LTD**



#### **New to Sri Lanka - Partner search**

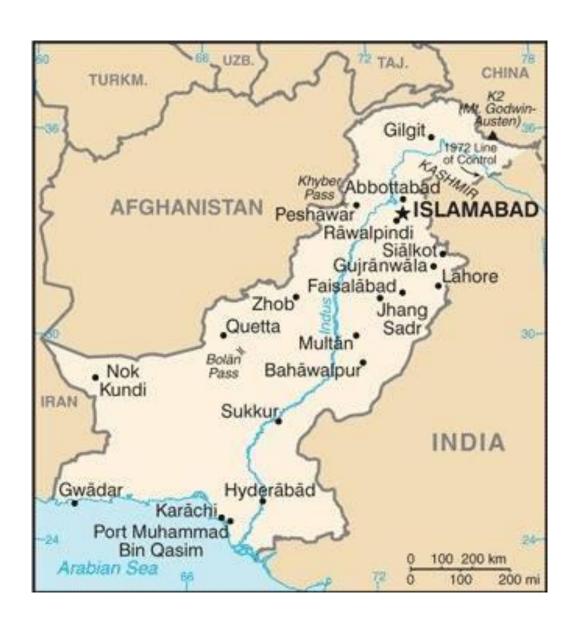
GlobalConnect@SBF facilitated the deal between Untitled Untold Pte Ltd and Coco House Pvt Ltd – a Sri Lankan supplier of coconut products for the diversification of their import sources. They have purchased 3 SKUs from the supplier to be sold in Singapore supermarkets and omni-channels

Untitled Untold Pte Ltd is an Importer and Distributor of Food packaged products in Singapore.



### Pakistan has the world second-largest Muslim population

#### **Pakistan**



#### **Key Highlights of the Country**

- Pakistan currently operates a mixed economy in which state-owned enterprises account for a large portion of gross domestic product (GDP). Pakistan's GDP expected to grow by 4.0% in 2022.
- It is the world's fifth-most populous country, with a population of almost 227 million, and has the world's second-largest Muslim population.
- Singaporean companies excel in infrastructure development, food processing, logistics, smart cities solutions, hydropower projects, and technology/knowledge parks. These are the areas under focus in Pakistan in the context of the China Pakistan Economic corridor (CPEC)
- Major industries: Textiles, apparel, food processing, pharmaceuticals, surgical instruments, construction materials, paper products, fertilizers

# Focused Sectors identified for Pakistan Food & Agri-Media business CONFIDENTIAL

## Deal Highlight - Recent Project Facilitated



#### **Helping Companies Expand Across South Asia**

#### **CENTURY GLOBAL PTE LTD × ROOMI FOODS PVT LTD**







#### **New to Pakistan - Partner search**

GlobalConnect@SBF facilitated the deal between Century Global Pte Ltd and Roomi Foods Pvt Ltd – a Pakistani supplier for Sindhri mangoes for the diversification of their import sources. Century Global has purchased 1.2 tons of mangoes to sell in Singapore supermarkets.

Century Global Pte Ltd deals in general wholesale trading in Singapore as well as the imports and exports of foodstuffs, fruits and vegetables.

## Key Take-aways

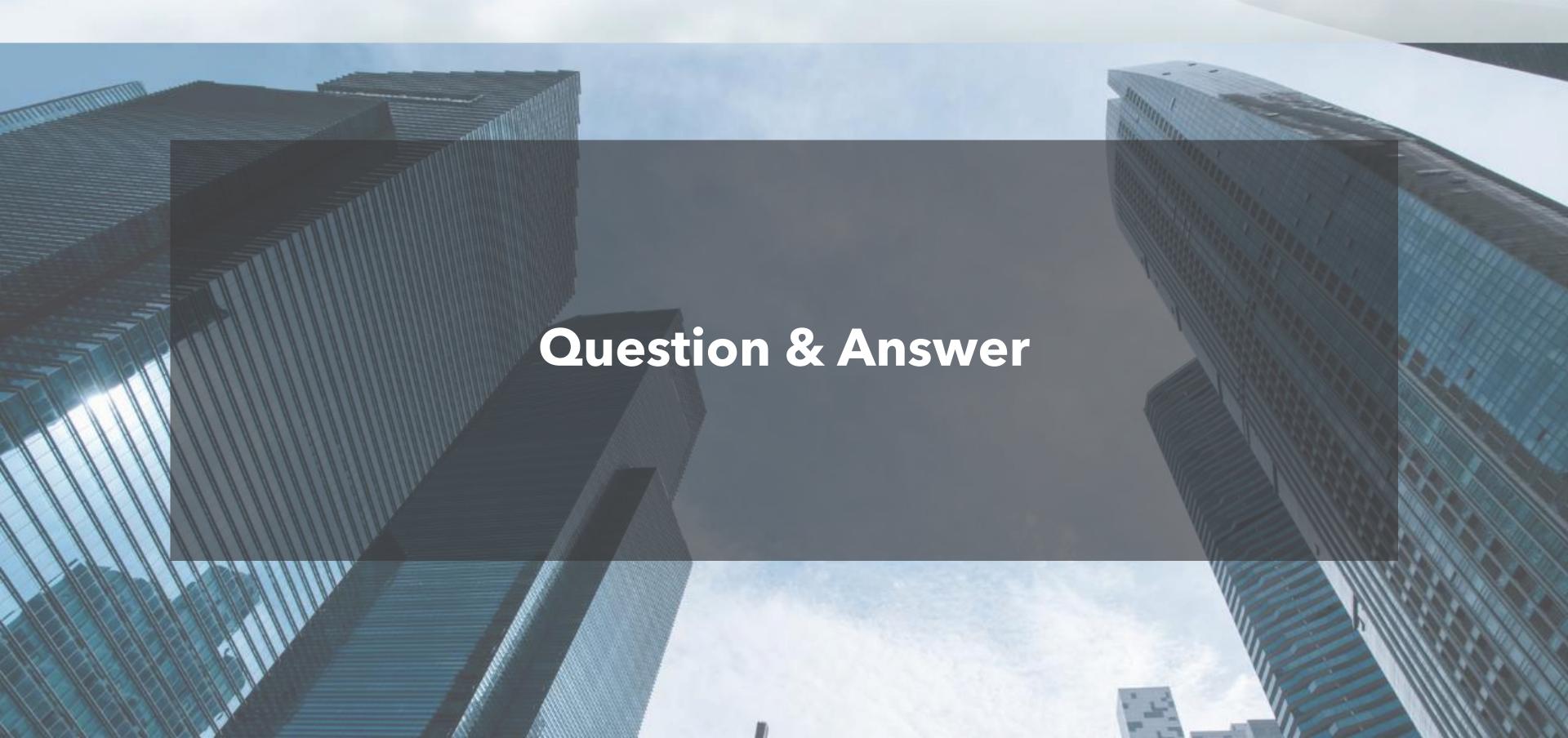
- The South Asia markets have a combined population of about 1.891 billion or about one-fourth of the world's population. A large local markets for Singapore companies to export their goods and services.
- Our frontier and emerging markets team assists Singapore companies to expand into regions that include Africa, Middle East, Central Asia, South Asia and Europe.
- We invite you to connect with us on your request of market assistance by sending an email enquiry to globalconnect@sbf.org.sg

84

Connecting your business to global opportunities







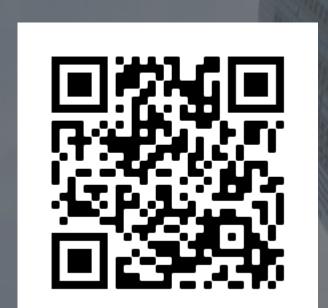




#### Thank you!

Questions? Comments? We'd love to hear from you!

Scan QR Code to give your feedback:



#### You may also connect with us at:

GlobalConnect Hotline GlobalConnect Email GlobalConnect@SBF Hub +65 6701 1133 globalconnect@sbf.org.sg

Level 6, SBF Centre, 160 Robinson Road, Singapore 068914